Hindalco (HINDAL)

CMP: ₹ 573 Target: ₹ 725 (27%)

Target Period: 12 months

12 months

March 31, 2022

Unveils capex plan for next five years...

About the stock: Hindalco is the world's largest aluminium company by revenues and a major player in copper. Its wholly owned subsidiary Novelis is the world's largest producer of aluminium beverage can stock.

- Over the years, Hindalco has transformed its business model to reduce dependence on volatile LME price movement and is focusing on a stable portfolio of value added produces
- Novelis has leveraged its extensive recycling footprint and favourable market conditions to increase its recycled content to 61% in FY21

Event: We attended the investor meet of Hindalco wherein the company unveiled its capex plan with investments lined up in both Novelis as well as the India business.

 Hindalco has unveiled a capex plan of ~US\$8 billion over the next five years. This capex would be incurred in FY23E-27E. Of the total capex, ~US\$4.5-4.8 billion would be incurred at Novelis while ~US\$3.37 billion would be spent on the India business

What should investors do? Hindalco's share price has given a return of 75% over the last 12 months (from ~₹ 327 in March 2021 to ~₹ 573 levels in March 2022).

· We maintain our BUY rating on the stock

Target Price and Valuation: We value Hindalco at ₹ 725, based on SoTP valuation.

Key triggers for future price performance:

- During FY23-27, Novelis has chalked out a capex plan of ~US\$4.5-4.8 billion, of which ~US\$3 billion is expected to be spent in North America, ~US\$400 million in Asia, ~ US\$300-400 million in Europe and ~ US\$800-900 million in South America
- During FY23-27, the India business has chalked out a capex of US\$3.37 billion, of which ~US\$1.71 billion is expected to be spent on aluminium upstream, ~US\$719 million on aluminium downstream, ~US\$286 million on the copper Business, ~US\$194 million on specialty alumina and ~US\$459 million on coal mining operations

Alternate Stock Idea: In our metal & mining sector coverage, we also like Tata Steel.

- India's share in Tata Steel's overall consolidated production capacity has risen from 29% in 2010 to 57% in 2020 and is likely to reach 73% by 2030
- BUY with a target price of ₹ 1600



BUY



₹ 128066 crore
₹ 65817 crore
₹ 22084 crore
₹ 171799 crore
636 / 321
₹ 222 crore
₹1

Shareholding pattern												
(in %)	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21							
Promoter	34.7	34.7	34.7	34.7	34.7							
Flls	22.8	25.0	25.0	25.5	26.0							
DIIs	22.1	20.8	20.6	20.6	21.2							
Public	20.2	19.3	19.6	19.0	17.9							
Others	0.3	0.3	0.3	0.3	0.4							
Total	100	100	100	100	100							



Recent event & key risks

 Key Risk: (i) Steep decline in aluminium prices on the LME, (ii) lower-than-expected profitability at Novelis could adversely impact consolidated earnings

Research Analyst

Dewang Sanghavi dewang.sanghavi@icicisecurities.com

Key Financial Sumn	nary							
(₹ Crore)	FY18	FY19	FY20	FY21	CAGR (FY16-FY21) in %	FY22E	FY23E	CAGR (FY21-FY23E) in %
Net Sales	1,15,172	1,30,542	1,18,144	1,31,985	5.7	1,94,770	2,13,461	27.2
EBITDA	13,820	15,511	14,306	17,536	15.0	30,607	32,344	35.8
EBITDA Margin (%)	12.0	11.9	12.1	13.3		15.7	15.2	
Adj PAT	4,434	5,495	4,051	5,674	67.2	13,969	16,394	70.0
EPS (₹)	19.9	24.7	18.2	25.5		62.8	73.7	
EV/EBITDA (x)	12.1	10.7	11.7	10.0		5.5	4.8	
RoCE (%)	9.4	10.3	7.8	8.8		17.3	17.5	
RoE (%)	8.1	9.6	6.9	8.5		18.7	18.3	



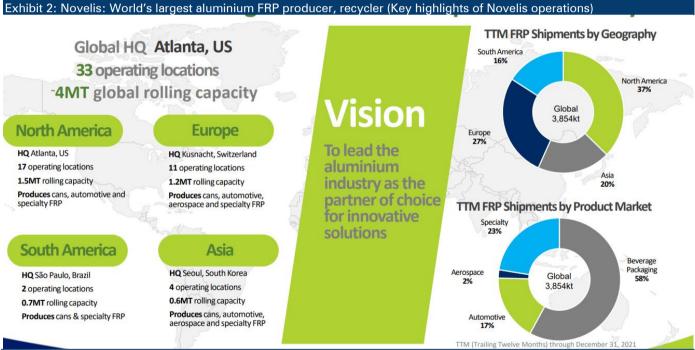
Key highlights of meet

- Hindalco has unveiled a capex plan of ~US\$8 billion over the next five years. This capex is expected to be incurred in FY23E-27E. Of the total capex, ~US\$4.5-4.8 billion would be incurred at Novelis while ~US\$3.37 billion would be spent on the India business
- During FY23-27, Novelis has chalked out a capex plan of ~US\$4.5-4.8 billion, of which ~US\$3 billion is expected to be spent in North America, ~US\$400 million in Asia, ~ US\$300-400 million in Europe and ~US\$0.8-900 million in South America
- During FY23-27, the India business has chalked out a capex of US\$3.37 billion, of which ~US\$1.71 billion is expected to be spent on aluminium upstream, ~US\$719 million on aluminium downstream, ~US\$286 million on the copper business, ~US\$194 million on specialty alumina and ~US\$459 million on coal mining operations
- For Novelis, in addition to capex for de-bottlenecking, upgrades and recycling, capex would also be incurred towards expansion of rolling capacity to 5.8 million tonne (MT) from 3.9 MT in FY21 (for further details on capex-break-up, kindly refer Exhibit 3 below)
- With respect to the Indian business, in addition to other areas, capex would be also focused on increasing primary aluminium capacity from 1.3 MT currently to 1.53 MT by FY27E, aluminium value added portfolio from 350 KT currently to 600 KT by FY27E, alumina capacity from 3.6 MT currently to 4.95 MT by FY27E, copper cathode capacity from 540 KT currently to 565 KT by FY27E, etc (for further details on capex-break-up, kindly refer Exhibit 5 below)
- Going forward, on an annual basis, the company expects ~US\$2 billion cash flow after meeting normal working capital and maintenance capex requirements. Of this annual cash flow, the company has created a roadmap to allocate ~75% towards growth projects, ~15% towards net debt reduction with ~8-10% to be available for shareholder returns
- For aluminium, healthy demand outlook due to increased focus on recyclable products and supply constraints from China are key tailwinds, going forward. Demand headwinds include higher energy cost, semiconductor shortage impacting the overall auto segment, etc.
- For Novelis, significant energy requirement (~75%) is hedged for FY22E

Overview of Hindalco Investor Day

Exhibit 1: Hindalco is leading global industry player Novelis | Largest aluminum FRP producer and recycler in **India Ops Novelis** the world Hindalco | Largest fully Aluminium integrated aluminum player in **Aluminium Flat Rolled Products (FRP)** Capacity Beverage Can Sheets India Copper Cathode Alumina 3.5 MT 421 KT Automotive Sheets Utkal Alumina among the **Rolling Capacity** 4.0 MT lowest cost producers of Copper Rods **Primary Metal** Specialities (B&C) alumina in the world 1.3 MT 540 KT Aerospace Sheets VAP One of the largest custom 350 KT copper smelters at a single location in Asia Global operations Revenue (FY21) EBITDA (FY21) across 10 countries **USD 2.6 bn** USD 18 bn 40,000 employees worldwide

Source: Company, ICICI Direct Research





hibit 3: Novelis Investment Opportunit	ies (FY23-27)	- Facilitated by stable o	ash flows and	reduced leverag	е
Identified Projects	Location	Capacity (Kt)	Cost (US\$)	Expected completion	
North America				\$3.0 Bn	
Hot mill debottlenecking & automotive upgrades	Oswego, US	Specialties, Auto	124	\$130 mn	FY2024
Recycling expansion & upgrades	Greensboro, US	Can	30	\$30 mn	FY2023
State-of-the art Automotive Recycling & Casting Centre	Guthrie, US	Auto	240	\$365 mn	FY2026
Under Appraisal : Fully Integrated Greenfield Rolling & Recycling Mill	US	Can, Auto	600	\$2.5 bn	FY2026
Asia				\$0.4 Bn	
Integrated cold mill and closed loop recycling	Zhenjiang, China	Auto	200	\$375 mn	FY2026
Recycling and Casting Centre at UAL	UAL, S. Korea	All	100	\$50 mn	FY2026
Under Appraisal: Brownfield rolling capacity	S. Korea	Can	50	\$20-30 mn	Est. FY2024
Europe				\$0.3-0.4 Bn	
Under Appraisal: Brownfield rolling capacity	Germany	Can	200	\$200-\$300 mn	Est. FY2026
Under Appraisal: Brownfield recycling capacity	Germany	Automotive	150	\$100-\$150 mn	Est. FY2027
South America				\$0.8-0.9 Bn	
Rolling Debottlenecking	Pinda, Brazil	Can	70	\$50 mn	FY2024
Under Appraisal: Brownfield rolling & Recycling capacity	Brazil	Can	450	\$800mn-\$1.0 bn	Est. FY2027

Source: Company, ICICI Direct Research,

Exhibit 4: Novelis projected capacity evolution

Phase 2 completed investments now in production

Pinda, Brazil, rolling & recycling **Automotive finishing** in China

and Guthrie

Rolling & integrated plant expansions

China, US, and other expansions under appraisal

Recycling & Sustainability related projects

TOTAL

US, China, South Korea, and other expansions under appraisal

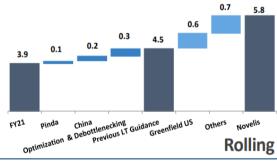
Digital, EHS, Reliability and Quality and Other Optimization projects

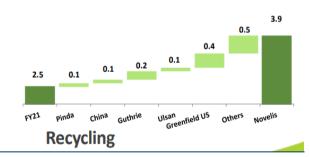
\$4.5-4.8 Bn

Digitalization and World Class Manufacturing programs to create Plant of the Future

Multiple large and smaller projects aiming to improve the safety of the production operations, focused on bringing legacy Aleris plants in compliance with Novelis standards

Directional Long-Term Capacity Evolution (MT)







dentified Projects	Plant/ Region	Capacity (Kt)	Estimated Cost (US\$)	Expected Year of Completion
Aluminium - Upstream			\$1.71 bn	
Alumina Expansion (via Debottlenecking)	Utkal	350	\$40 mn	FY2024
Under Appraisal : Alumina Expansion (Greenfield)	Odisha	1000	\$850 mn	FY2026
Brownfield Smelter Expansion (via Debottlenecking)	Aditya/Mahan	50	\$135 mn	FY2024
Under Appraisal : Brownfield Smelter Expansion (with 3 rd Party renewable power)	Aditya/Mahan	180	\$685 mn	FY2026
Aluminium - Downstream			\$719 mn	
Extrusions	Silvassa	34	\$97 mn	FY2025
FRP –Casting & Cold Rolling	Aditya/ Hirakud	170	\$400 mn	FY2025
Coated AC Fins (under PLI)	Taloja	26	\$50 mn	FY2025
Under Appraisal : Can Recycling	Aditya	100	\$67 mn	FY2027
Under Appraisal : Battery Foil Mill	Aditya	24	\$105 mn	FY2026
Copper Business			\$286 mn	
Under Appraisal : Recycling + E-Waste	TBD	100	\$220 mn	FY2025
nner Grove Tubes (PLI Scheme) & Alloy Rods	Dahej	25	\$66 mn	FY2025
Speciality Alumina			\$194 mn	
Precipitate Hydrate & White Hydrate	Belagavi	60	\$45 mn	FY2025
Synthetic Aggregates (Fused & Tabular Alumina)	Aditya/TBD	90	\$55 mn	FY2025
Under Appraisal : Other Specialty Alumina Products and Brownfield Expansions	Belagavi/TBD	165	\$94 mn	FY2027
Energy			\$459 mn	
Chakla Coal Mine (For Mahan & Renukoot)	Odisha	4-4.5 MTPA	\$186 Mn	FY2025
	Odisha	10-12 MTPA	\$273 Mn	FY2027

Source: Company, ICICI Direct Research

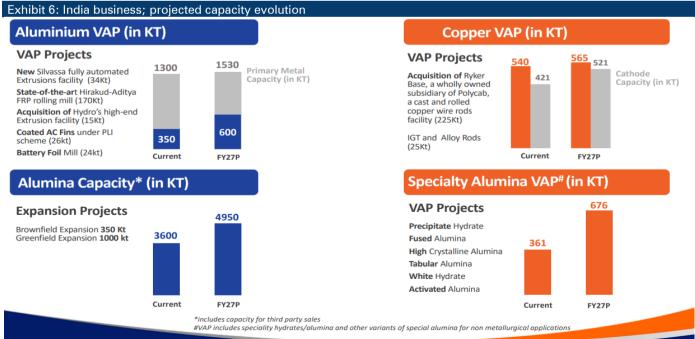
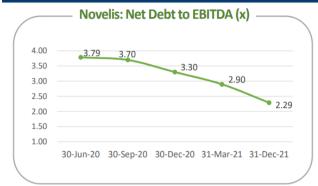
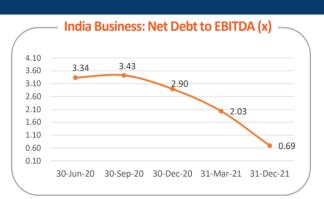
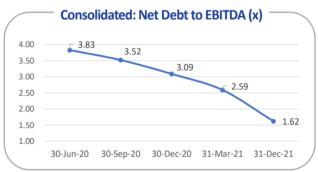


Exhibit 7: Net Debt to EBITDA matrix...







Source: Company, ICICI Direct Research

Exhibit 8: Broad capital allocation



Deleveraging targets achieved well ahead of time



Strong Balance Sheet – An enabler for sustainable growth



Enhanced focus on shareholder returns through profitable growth and optimum capital structure



Broad outlook on utilization of Cash Flow after meeting normal working capital & maintenance capex requirements: Growth capex

~/5%

Net Debt Reduction

~15%

Amount available for Shareholder Returns

~8-10%



Financial Summary

Exhibit 9: Profit and loss stat	ement		₹	crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Total Operating Income	118144	131985	194770	213461
Growth (%)	-9	12	48	10
Total Operating Expend.	103838	114449	164162	181117
EBITDA	14306	17536	30607	32344
Growth (%)	-8	23	75	6
Depreciation	5091	6628	7058	7373
Interest	4197	3738	3687	3219
Other Income	1186	1222	672	696
Exceptional Item	284	492	0	0
PBT	5920	7900	20535	22448
Total Tax	2157	2723	6571	6061
PAT	3763	5177	13964	16387
Growth (%)	-32	38	170	17
Minorities +loss from discontinue op	4	-1694	6	7
Rep PAT after Assoc., MI	3767	3483	13969	16394
Adj PAT after Assoc., MI	4051	5674	13969	16394
Growth (%)	-26	40	146	17
EPS (₹)	18.2	25.5	62.8	73.7

Source: Company, ICICI Direct Research

Exhibit 10: Cash flow statement ₹											
(Year-end March)	FY20	FY21	FY22E	FY23E							
Profit after Tax	3767	3483	13969	16394							
Add: Depreciation	5091	6628	7058	7373							
Add: Interest	4197	3738	3687	3219							
(Inc)/dec in Current Assets	4231	-12027	-23604	-12579							
Inc/(dec) in CL and Prov.	-253	15413	22757	11164							
CF from operating activities	17033	17235	23867	25571							
(Inc)/dec in Investments	-379	-7717	750	750							
(Inc)/dec in Fixed Assets	-11871	-20188	-7432	-7431							
Others	-1843	355	-43	83							
CF from investing activities	-14093	-27550	-6726	-6598							
Issue/(Buy back) of Equity	0	0	0	0							
Inc/(dec) in loan funds	15981	-1741	-7500	-7500							
Interest Paid	-4197	-3738	-3687	-3219							
Dividend paid & dividend tax	-290	-619	-1549	-1549							
Inc/(dec) in Share Cap	-2652	3654	-4423	0							
Others	0	0	0	0							
CF from financing activities	8842	-2445	-17159	-12267							
Net Cash flow	11782	-12760	-18	6705							
Opening Cash	9787	21569	8809	8792							
Closing Cash	21569	8809	8792	15497							

Source: Company, ICICI Direct Research

Exhibit 11: Balance Sheet				₹ cror	e
(Year-end March)	FY20	FY21	FY22E	FY23E	
Liabilities					
Equity Share Capital	222	222	222	222	
Reserve and Surplus	58105	66321	74318	89163	
Total Shareholders funds	58327	66543	74541	89386	
Total Debt	68238	65994	58997	51497	
Deferred Tax Liability	4671	4493	4493	4493	
Minority Interest & Others	1391	1551	1601	1626	
Total Liabilities	132627	138581	139632	147002	
Assets					
Net Block	69249	77187	76288	76345	
Goodwill	20098	23317	22591	22591	
CWIP	7610	10013	12013	12013	
Investments	9370	17087	16337	15587	
Inventory	22384	30668	42689	47956	
Debtors	9401	13012	16008	17545	
Loans and Advances	3600	4046	7791	12587	
Other Current Assets	3458	3144	7986	8965	
Cash	21569	8809	8792	15497	
Total Current Assets	60412	59679	83266	102550	
Trade Payables	23700	36439	53362	57313	
Provisions & Other Curren Liabilities	13201	14679	20011	27224	
Current Liabilities & Prov	36901	51118	73372	84536	
Net Current Assets	23511	8561	9894	18014	
others	2789	2416	2509	2452	
Application of Funds	132627	138581	139632	147002	

Source: Company, ICICI Direct Research

Exhibit 12: Key ratios			₹	crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Per share data (₹)				
Reported EPS	18.2	25.5	62.8	73.7
Cash EPS	41.1	55.3	94.6	106.9
BV	262.3	299.2	335.2	401.9
DPS	1.2	3.0	7.5	7.5
Cash Per Share	97.0	39.6	39.5	69.7
Operating Ratios (%)				
EBITDA Margin	12.1	13.3	15.7	15.2
PBT / Total Operating income	5.0	6.0	10.5	10.5
Adj PAT Margin	3.4	4.3	7.2	7.7
Inventory days	69	85	80	82
Debtor days	29	36	30	30
Creditor days	73	99	100	98
Return Ratios (%)				
Adj RoE	6.9	8.5	18.7	18.3
Adj RoCE	7.8	8.8	17.3	17.5
RoIC	12.0	12.5	27.1	28.5
Valuation Ratios (x)				
P/E	31.5	22.5	9.1	7.8
EV / EBITDA	11.7	10.0	5.5	4.8
EV / Net Sales	1.4	1.3	0.9	0.7
Market Cap / Sales	1.1	1.0	0.7	0.6
Price to Book Value	2.2	1.9	1.7	1.4
Solvency Ratios				
Net Debt/EBITDA	2.8	2.7	1.3	0.8
Debt / Equity	1.2	1.0	0.8	0.6
Current Ratio	1.6	1.2	1.1	1.2
Quick Ratio	1.0	0.6	0.6	0.6

Exhibit 13:	ICICI	Dire	ct cove	erage u	niver	se (Me	tals ar	nd Mi	ning)										
	CMP	TP		M Cap		EPS (₹)			P/E (x)		EV,	/EBITDA	(x)		ROCE(%)		ROE(%)	
	(₹)	(₹)	Rating	(₹ Cr)	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E
Coal India	185	195	Buy	114534	20.6	25.7	28.0	8.2	6.5	6.0	4.8	3.9	3.7	42.3	46.5	44.3	34.8	37.3	35.5
Hindalco	573	725	Buy	128066	25.5	62.8	73.7	23.2	9.4	8.0	10.2	5.6	4.9	8.8	17.3	17.5	8.5	18.7	18.3
NMDC	159	190	Buy	46538	21.3	34.2	20.9	7.5	4.6	7.6	4.9	3.2	5.1	27.0	34.6	19.0	21.0	28.3	15.9
JSW Steel	754	775	Buy	182258	32.9	98.1	76.8	19.7	6.6	8.5	10.4	5.4	5.9	13.8	22.1	15.6	17.0	33.8	21.0
Ratnamani	2484	2254	Hold	11610	59.0	69.3	90.2	37.0	31.5	24.2	24.3	18.9	15.0	15.7	18.4	19.8	13.9	14.5	16.3
Graphite Ind.	512	650	Buy	10012	-1.6	29.7	62.4	NA	17.3	8.2	NA	12.8	4.5	-5.4	10.0	22.6	-0.7	11.7	20.7
Tata Steel	1334	1600	Buy	163081	77.1	329.7	205.7	17.0	4.0	6.4	7.8	3.5	4.5	13.1	30.0	18.4	12.4	35.1	17.7
Sail	99	120	Buy	40805	9.2	29.1	16.0	10.9	3.4	6.3	6.0	2.9	4.4	10.9	22.2	11.5	8.9	22.5	11.5
Jindal Stainless	195	250	Buy	9810	8.6	31.9	23.5	23.8	6.4	8.7	9.2	5.3	6.9	16.0	25.4	16.5	13.0	33.3	19.7
Jindal Stainless Hisar	372	488	Buy	8790	29.5	70.8	58.9	13.4	5.6	6.7	9.6	5.3	5.4	18.6	28.5	19.8	23.2	34.7	21.9
Vardhman Special Steel	227	300	Buy	919	10.9	23.0	25.6	23.6	11.2	10.1	11.3	6.4	6.1	13.7	22.0	20.9	9.6	17.2	16.3
Tata Metaliks	780	975	Hold	2462	69.9	74.3	80.1	12.4	11.7	10.8	6.6	6.5	5.7	24.6	21.6	19.5	17.0	15.6	14.4

Source: Bloomberg, ICICI Direct Research

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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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