## Section I: Update - What went down?

FY20 was a tough year for the entire Indian automotive industry. Myriad demand and supply side issues continued to trouble the space, continuing the system-wide weakness that set in around the 2018 festive period. Broadbased decline in OEM volumes (Exhibit 1) throughout the year encapsulated the pain at that level as well as the knock-on impact on supporting ecosystems of ancillaries, on the one hand, and dealerships, on the other. Higher cost incidence and general reluctance in consumer spending affected the PV and 2-W segments most, while slowing economic activity and system overcapacity took a toll on CV segment. OEM focus on inventory destocking in the run up to BS-VI switchover from April 2020 and Covid-19 outbreak were other issues that adversely impacted Q4FY20, in particular.
Total industry volumes fell $14.8 \%$ YoY to 2.63 crore - one of the worst performances in decades, with all major segments registering hefty declines-

- PV - Down 14.8\% YoY to 34.53 lakh units, was dragged by 19.9\% dip in passenger cars and $39 \%$ decline in vans. UV sub segment, however, posted 2.7\% growth courtesy several successful new product launches
- CV - Was hardest hit, down 29.7\% YoY to 7.78 lakh units. M\&HCV sub segment dropped $43.3 \%$ amid persistent weakness in trucks (down $49.1 \%$ ) while buses bucked the trend (up $3.5 \%$ ). LCV sub segment came off by $20.7 \%$ with both - passenger and goods categories in the red
- 3-W - Was down 10.2\% YoY to 11.39 lakh units amid double digit declines in passenger as well as goods categories
- 2-W - Was down $14.4 \%$ YoY to 2.1 crore units. Scooters sub segment fell $16.4 \%$ YoY; motorcycle sub segment was down $12.8 \%$

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|  | Domestic |  | YoY | Exports |  | YoY | Total Sales |  | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 |  | FY19 | FY20 |  | FY19 | FY20 |  |
| Passenger Vehicles (PV) | 3,377,389 | 2,775,679 | -17.8\% | 676,192 | 677,311 | 0.2\% | 4,053,581 | 3,452,990 | -14.8\% |
| Passenger Cars (PC) | 2,218,489 | 1,697,545 | -23.5\% | 513,912 | 490,748 | -4.5\% | 2,732,401 | 2,188,293 | -19.9\% |
| Utility V ehicles (UV) | 941,474 | 946,010 | 0.5\% | 158,251 | 183,671 | 16.1\% | 1,099,725 | 1,129,681 | 2.7\% |
| V ans | 217,426 | 132,124 | -39.2\% | 4,029 | 2,892 | -28.2\% | 221,455 | 135,016 | -39.0\% |
| Commercial Vehicles (CV) | 1,007,311 | 717,688 | -28.8\% | 99,933 | 60,713 | -39.2\% | 1,107,244 | 778,401 | -29.7\% |
| M\&HCV | 390,732 | 224,806 | -42.5\% | 48,676 | 24,162 | -50.4\% | 439,408 | 248,968 | -43.3\% |
| Passenger i.e. buses | 39,604 | 40,257 | 1.6\% | 8,286 | 9,294 | 12.2\% | 47,890 | 49,551 | 3.5\% |
| Goods i.e. trucks | 351,128 | 184,549 | -47.4\% | 40,390 | 14,868 | -63.2\% | 391,518 | 199,417 | -49.1\% |
| LCV | 616,579 | 492,882 | -20.1\% | 51,257 | 36,551 | -28.7\% | 667,836 | 529,433 | -20.7\% |
| Passenger | 52,170 | 45,369 | -13.0\% | 4,094 | 2,655 | -35.1\% | 56,264 | 48,024 | -14.6\% |
| Goods | 564,409 | 447,513 | -20.7\% | 47,163 | 33,896 | -28.1\% | 611,572 | 481,409 | -21.3\% |
| 3-W | 701,005 | 636,569 | -9.2\% | 567,683 | 502,169 | -11.5\% | 1,268,688 | 1,138,738 | -10.2\% |
| Passenger | 572,386 | 525,015 | -8.3\% | 561,510 | 495,850 | -11.7\% | 1,133,896 | 1,020,865 | -10.0\% |
| Goods | 128,619 | 111,554 | -13.3\% | 6,173 | 6,319 | 2.4\% | 134,792 | 117,873 | -12.6\% |
| 2-W | 21,179,847 | 17,417,616 | -17.8\% | 3,280,841 | 3,520,376 | 7.3\% | 24,460,688 | 20,937,992 | -14.4\% |
| Scooters | 6,701,430 | 5,566,036 | -16.9\% | 398,316 | 369,998 | -7.1\% | 7,099,746 | 5,936,034 | -16.4\% |
| Motorcycles | 13,598,190 | 11,214,640 | -17.5\% | 2,865,851 | 3,136,519 | 9.4\% | 16,464,041 | 14,351,159 | -12.8\% |
| Mopeds | 880,227 | 636,940 | -27.6\% | 16,674 | 13,859 | -16.9\% | 896,901 | 650,799 | -27.4\% |
| Quadricycles | 627 | 942 | 50.2\% | 4,400 | 5,185 | 17.8\% | 5,027 | 6,127 | 21.9\% |
| Grand total | 26,266,179 | 21,548,494 | -18.0\% | 4,629,049 | 4,765,754 | 3.0\% | 30,895,228 | 26,314,248 | -14.8\% |

Source: SIAM, ICICI Direct Research

## Quarter wise trends - Overall despair envelops mild festive relief

Last year's tumultuous times differ from past instances given the allencompassing nature of troubles across segments that left little by way of a silver lining. Apart from a slight relief during October 2019 (traditional festive period in large parts of the country), weakness persisted in all pockets during the rest of the year. A quarter-wise breakdown of segmental volumes makes for grim reading (Exhibit 2).

## Q1FY20

Demand weakness was pervasive across segments leading to high channel inventory and consequent low dispatches at the OEM level. OEMs resorted to production cuts, which also impacted wholesale volumes. Overall demand sentiment remained lacklustre despite high competitive intensity on the pricing front, weighed by a general reluctance in discretionary spending and tight system liquidity. The only solace was a robust response to new model launches in UV space, which helped the segment post flat volumes. At PV market leader Maruti Suzuki (MSIL), volumes de-grew 17.9\% YoY. In the 2-W space, Bajaj Auto (BAL) outperformed posting $1.7 \%$ YoY growth while Hero MotoCorp (HMCL) saw a $12.5 \%$ drop, dragged by the scooter division. In the CV space, Ashok Leyland (ALL) de-grew 6\% YoY vs. 22.2\% decline at Tata Motors (TML). Total industry volume decline was 10.5\% Yo Y.
Q2FY20
Q2FY20 provided no hiding room for the auto space - as pain prevailed across segments and geographies. The 2-W, CV inventory levels remained bloated as retail demand failed to pick up. This manifested into double trouble for auto companies with wide ranging production cuts at various OEMs (as also further down the supply chain) accompanied by particularly high discounting levels. Key OEMs continued to report sharp drops in wholesale volumes for the quarter. MSIL volumes de-grew $30.2 \% \mathrm{YoY}$. HMCL witnessed $20.7 \%$ YoY drop while exports performance helped rival BAL on a relative basis. Decline in total industry volumes accelerated to $18.1 \%$ YoY. Metal prices (steel in particular), however, provided some welcome relief by declining sharply on a yearly as well as sequential basis.

## Q3FY20

Q3FY20 began on a positive note for the auto space. The seasonally strong festive period and intense price incentives combined to provide some respite to the industry, with several leading OEMs reporting encouraging climb downs in inventory levels amid healthy retail offtake. However, the relief proved short lived as volumes suffered again in November and December despite continued high discounting, indicating absence of meaningful improvement in underlying demand. Nevertheless, system inventory turned leaner (particularly in PV). MSIL posted 2\% YoY volume growth, a sole exception in the PV space. HMCL registered $14.3 \%$ decline while BAL posted $4.7 \%$ dip. Overall industry volume decline during Q3FY20 was at $9.2 \%$ YoY, the best quarterly performance during FY20.

## Q4FY20

Domestic demand remained weak at the retail level, affecting swiftness in BS-IV inventory rundown ahead of implementation of BS-VI norms from April 2020. Majority of OEMs remained focused on inventory rationalisation, with ramp up of BS-VI production first impacted moderately by supply chain issues due to Covid-19 outbreak in China and later on rendered completely hamstrung by the spread of the virus in India. Complete suspension of production activities post mid-March resulted in a washout month. MSIL reported $16 \%$ YoY decline while M\&M (automotive) \& TML posted $47.1 \%$ \& $47.6 \%$ drops, respectively. In the 2-W pack, HMCL registered $25.1 \%$ decline while Bajaj Auto posted $16.9 \%$ dip. ALL recorded a steep $57.2 \%$ decline. Overall industry volumes fell 21.6\% YoY during O4FY20, cementing its dubious distinction as one of the worst quarters in recent memory.

Among CVs, ALL de-grew $44.3 \%$ YoY, in step with a 44.9\% decline at TML during Q2FY20

Input commodity prices remained supportive during Q3FY20, continuing the previous quarter's trend

In Q4FY20, on the tractor side, MEM posted a marginal $2.6 \%$ decline while Escorts volumes fell a heftier 20\%.

|  | Q1FY20 | YoY | 02FY20 | YoY | 03FY20 | YoY | 04FY20 | YoY | FY20 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PV | 885,716 | -14.9\% | 812,817 | -22.9\% | 959,688 | 1.1\% | 794,769 | -21.3\% | 3,452,990 | -14.8\% |
| PC | 583,657 | -18.0\% | 517,995 | -28.9\% | 594,138 | -6.6\% | 492,503 | -24.8\% | 2,188,293 | -19.9\% |
| UV | 260,642 | -4.6\% | 263,602 | -1.6\% | 334,830 | 28.2\% | 270,607 | -9.0\% | 1,129,681 | 2.7\% |
| V ans | 41,417 | -25.6\% | 31,220 | -44.9\% | 30,720 | -40.5\% | 31,659 | -44.9\% | 135,016 | -39.0\% |
| CV | 219,906 | -13.6\% | 186,138 | -34.7\% | 210,978 | -18.6\% | 161,379 | -47.7\% | 778,401 | -29.7\% |
| M\&HCV | 79,187 | -21.1\% | 55,320 | -52.2\% | 59,871 | -39.9\% | 54,590 | -55.9\% | 248,968 | -43.3\% |
| Trucks | 67,012 | -23.8\% | 44,663 | -57.2\% | 46,550 | -48.4\% | 41,192 | -62.2\% | 199,417 | -49.1\% |
| Buses | 12,175 | -1.8\% | 10,657 | -6.5\% | 13,321 | 41.8\% | 13,398 | -8.9\% | 49,551 | 3.5\% |
| LCV | 140,719 | -8.8\% | 130,818 | -22.7\% | 151,107 | -5.3\% | 106,789 | -42.2\% | 529,433 | -20.7\% |
| Goods | 124,286 | -9.3\% | 119,572 | -23.6\% | 141,471 | -6.1\% | 96,080 | -42.5\% | 481,409 | -21.3\% |
| Passenger | 16,433 | -4.6\% | 11,246 | -11.5\% | 9,636 | 8.3\% | 10,709 | -38.6\% | 48,024 | -14.6\% |
| 3-W | 274,976 | -10.0\% | 312,123 | -7.9\% | 310,404 | 1.8\% | 241,235 | -24.5\% | 1,138,738 | -10.2\% |
| Goods | 32,180 | 0.2\% | 28,617 | -13.8\% | 31,477 | 0.0\% | 25,599 | -32.7\% | 117,873 | -12.6\% |
| Passenger | 242,796 | -11.2\% | 283,506 | -7.2\% | 278,927 | 2.0\% | 215,636 | -23.4\% | 1,020,865 | -10.0\% |
| 2-W | 5,899,477 | -9.7\% | 5,591,213 | -17.2\% | 5,110,086 | -11.1\% | 4,337,216 | -20.0\% | 20,937,992 | -14.4\% |
| Scooters | 1,605,578 | -16.5\% | 1,713,132 | -16.7\% | 1,431,522 | -13.6\% | 1,185,802 | -19.0\% | 5,936,034 | -16.4\% |
| Motorcycles | 4,121,902 | -6.2\% | 3,710,324 | -16.8\% | 3,511,076 | -9.3\% | 3,007,857 | -19.5\% | 14,351,159 | -12.8\% |
| Mopeds | 171,997 | -21.0\% | 167,757 | -30.3\% | 167,488 | -23.3\% | 143,557 | -34.8\% | 650,799 | -27.4\% |
| Quadricycles | 2,048 | 149.1\% | 2,214 | 6.8\% | 1,126 | 18.0\% | 739 | -37.2\% | 6,127 | 21.9\% |
| Grand total | 7,282,123 | -10.5\% | 6,904,505 | -18.1\% | 6,592,282 | -9.2\% | 5,535,338 | -21.6\% | 26,314,248 | -14.8\% |

Source: SIAM, ICICI Direct Research
Among geographies on a 9MFY20 basis, the western region accounted for a bulk of overall domestic volumes at 30.6\%. Southern region formed 26.2\% of domestic demand, with northern and eastern constituting $24.9 \%$ and 18.2\%, respectively (Exhibit 3).

Exhibit 3: Region-wise domestic wholesale volume breakup for 9MFY20

| Segment | Domestic volumes by region |  |  |  |  | Region wise segmentmix |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | North | East | West | South | Total | North | East | West | South | Total |
| PV | 628,261 | 268,389 | 650,630 | 569,267 | 2,116,547 | 29.7\% | 12.7\% | 30.7\% | 26.9\% | 100.0\% |
| Passenger Cars | 386,066 | 172,648 | 379,282 | 357,039 | 1,295,035 | 29.8\% | 13.3\% | 29.3\% | 27.6\% | 100.0\% |
| Utilitiy V ehicles | 219,331 | 81,950 | 224,452 | 196,144 | 721,877 | 30.4\% | 11.4\% | 31.1\% | 27.2\% | 100.0\% |
| $V$ ans | 22,864 | 13,791 | 46,896 | 16,084 | 99,635 | 22.9\% | 13.8\% | 47.1\% | 16.1\% | 100.0\% |
| CV | 133,184 | 99,045 | 191,325 | 145,646 | 569,200 | 23.4\% | 17.4\% | 33.6\% | 25.6\% | 100.0\% |
| M\&HCV | 42,181 | 30,731 | 61,235 | 40,947 | 175,094 | 24.1\% | 17.6\% | 35.0\% | 23.4\% | 100.0\% |
| LCV | 91,003 | 68,314 | 130,090 | 104,699 | 394,106 | 23.1\% | 17.3\% | 33.0\% | 26.6\% | 100.0\% |
| 3-W | 74,518 | 105,728 | 155,298 | 171,212 | 506,756 | 14.7\% | 20.9\% | 30.6\% | 33.8\% | 100.0\% |
| 2-W | 3,429,673 | 2,643,533 | 4,238,750 | 3,593,044 | 13,905,000 | 24.7\% | 19.0\% | 30.5\% | 25.8\% | 100.0\% |
| Scooters | 844,987 | 625,121 | 1,325,909 | 1,667,108 | 4,463,125 | 18.9\% | 14.0\% | 29.7\% | 37.4\% | 100.0\% |
| Motorcycles | 2,488,001 | 1,934,067 | 2,829,019 | 1,695,073 | 8,946,160 | 27.8\% | 21.6\% | 31.6\% | 18.9\% | 100.0\% |
| Mopeds | 96,685 | 84,345 | 83,822 | 230,863 | 495,715 | 19.5\% | 17.0\% | 16.9\% | 46.6\% | 100.0\% |
| Quadricycles | 124 | 47 | 170 | 613 | 954 | 13.0\% | 4.9\% | 17.8\% | 64.3\% | 100.0\% |
| Grand Total | 4,265,760 | 3,116,742 | 5,236,173 | 4,479,782 | 17,098,457 | 24.9\% | 18.2\% | 30.6\% | 26.2\% | 100.0\% |

Source: SIAM, ICICI Direct Research

Story in charts - Industry volume trends

Exhibit 4: Segment wise industry volume mix for FY20


Source: SIAM, ICICI Direct Research

Exhibit 5: Geography wise industry volume mix for FY20


Source: SIAM, ICICI Direct Research

Exhibit 6: Segmental growth rates over the years (domestic sales)


FY20 represented one of the worst years for the domestic auto industry in decades, with all market segments suffering hefty volume declines

Source: SIAM, ICICI Direct Research


The share of UVs in overall PV segment grew to 34\% in FY20, its highest ever level. UV sub segment performance tracked several successful new model launches

[^0]

Source: SIAM, ICICI Direct Research

## Exhibit 9: 2-W product mix at industry level (domestic sales)



Source: SIAM, ICICI Direct Research


[^1]CV product mix shifted heavily in favour of LCVs during FY20 amid sharp volume drop of 43.3\% in the M\&HCV space. M\&HCV share of overall CV mix at $31 \%$ was the lowest in the past decade

2-W product mix has largely remained constant over the past few years as scooterisation levels have hovered around 32\% mark

During FY20, 110-150 cc motorcycle volumes rose at the expense of entry level (<110 cc) motorcycles. Among scooters, the 90-125 cc category continued to dominate the market with $98 \%$ volume share, in line with preceding years.

Story in charts - Market share movement (domestic sales)
A. Passenger vehicles $\&$ its sub segments

| Exhibit 11: Top five players in PV and its sub segments in FY16-19 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | FY16 |  | FY17 |  | FY18 |  | FY19 |  | FY20 |  |
|  | Rank | MS\% | Rank | MS \% | Rank | MS\% | Rank | MS \% | Rank | MS \% |
| Passenger Vehicles |  |  |  |  |  |  |  |  |  |  |
| Maruti Suz uki | 1 | 47 | 1 | 47.4 | 1 | 50.0 | 1 | 51.2 | 1 | 51.0 |
| Hyundai Motor India | 2 | 17 | 2 | 16.7 | 2 | 16.3 | 2 | 16.1 | 2 | 17.5 |
| Mahindra \& Mahindra | 3 | 8 | 3 | 7.7 | 3 | 7.7 | 3 | 7.5 | 3 | 6.7 |
| Tata Motors | 5 | 5 | 4 | 5.7 | 4 | 6.4 | 4 | 6.9 | 4 | 5.0 |
| Toyota Kirloskar | 6 | 5 | 6 | 4.7 | 6 | 4.3 | 6 | 4.5 | 5 | 4.1 |
| Honda Cars | 4 | 7 | 5 | 5.2 | 5 | 5.2 | 5 | 5.4 | 6 | 3.7 |
| Passenger Cars |  |  |  |  |  |  |  |  |  |  |
| Maruti Suz uki | 1 | 53 | 1 | 52.1 | 1 | 56.8 | 1 | 58.0 | 1 | 62.6 |
| Hyundai Motor India | 2 | 21 | 2 | 19.5 | 2 | 19.7 | 2 | 18.9 | 2 | 18.2 |
| Honda Cars | 3 | 9 | 4 | 6.2 | 4 | 5.1 | 3 | 6.5 | 3 | 5.1 |
| Tata Motors | 4 | 5 | 3 | 6.4 | 3 | 6.2 | 4 | 5.9 | 4 | 4.2 |
| Toyota Kirloskar | 5 | 3 | 6 | 2.4 | 8 | 1.9 | 6 | 2.3 | 5 | 2.8 |
| Renault India | 11 | 1 | 5 | 5.3 | 5 | 5.3 | 5 | 2.9 | 6 | 2.8 |
| Utility Vehicles |  |  |  |  |  |  |  |  |  |  |
| Maruti Suz uki | 2 | 16.1 | 2 | 25.7 | 1 | 27.5 | 1 | 28.1 | 1 | 24.9 |
| Mahindra \& Mahindra | 1 | 37.9 | 1 | 29.2 | 2 | 25.4 | 2 | 25.0 | 2 | 19.0 |
| Hyundai Motor India | 4 | 11.0 | 3 | 12.9 | 3 | 11.8 | 3 | 13.4 | 3 | 18.7 |
| Kia Motor | - | - | - | - | - | - | - | - | 4 | 9.0 |
| Toyota Kirloskar | 3 | 11.7 | 4 | 12.2 | 4 | 10.7 | 4 | 10.5 | 5 | 7.1 |
| Tata Motors | 8 | 3.1 | 8 | 2.4 | 7 | 5.6 | 5 | 8.4 | 6 | 6.3 |
| Honda Cars | 10 | 1.5 | 6 | 3.5 | 5 | 6.5 | 7 | 4.1 | 10 | 1.6 |
| Ford India | 5 | 7.1 | 5 | 7.2 | 6 | 6.2 | 6 | 5.5 | 7 | 4.7 |
| V ans |  |  |  |  |  |  |  |  |  |  |
| Maruti Suzuki | 1 | 80.8 | 1 | 83.6 | 1 | 80.7 | 1 | 82.1 | 1 | 89.6 |
| Tata Motors | 2 | 13.2 | 2 | 10.6 | 2 | 11.9 | 2 | 9.8 | 2 | 5.3 |
| Mahindra \& Mahindra | 3 | 6.0 | 3 | 5.7 | 3 | 7.4 | 3 | 8.0 | 3 | 5.1 |

Source: SIAM, ICICI Direct Research; Note - MS\% is market share \%

Industry bellwether MSIL maintained its stranglehold on the PV segment in FY2O, including in all of its sub segments. New entrant Kia Motor grabbed 9\% market share in its first year of operations - thereby climbing to fourth position in the UV sub segment
B. Commercial vehicles \& its sub segments


| M\& HCV - passenger |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ashok Leyland | 1 | 44.6 | 2 | 37.5 | 1 | 38.5 | 1 | 41.2 | 1 | 45.1 |
| Tata Motors | 2 | 34.0 | 1 | 38.5 | 2 | 37.4 | 2 | 36.5 | 2 | 35.6 |
| VECV - Eicher | 3 | 10.5 | 3 | 12.6 | 3 | 13.7 | 3 | 10.5 | 3 | 9.2 |
| SML Isuzu | 4 | 8.0 | 4 | 8.2 | 4 | 6.8 | 4 | 7.1 | 4 | 6.6 |
| Mahindra \& Mahindra | 5 | 2.9 | 5 | 3.1 | 5 | 3.6 | 5 | 3.1 | 5 | 1.9 |
| M\& HCV-goods |  |  |  |  |  |  |  |  |  |  |
| Tata Motors | 1 | 55.0 | 1 | 51.2 | 1 | 50.8 | 1 | 51.6 | 1 | 52.8 |
| Ashok Leyland | 2 | 30.6 | 2 | 33.1 | 2 | 33.8 | 2 | 32.9 | 2 | 28.9 |
| VECV-Eicher | 3 | 10.4 | 3 | 11.2 | 3 | 11.3 | 3 | 11.2 | 3 | 13.6 |
| Mahindra \& Mahindra | 4 | 2.2 | 4 | 2.6 | 4 | 3.1 | 4 | 3.1 | 4 | 3.2 |
| SML Isuzu | 5 | 1.0 | 5 | 1.3 | 5 | 0.8 | 5 | 0.8 | 5 | 0.9 |
| LCV-passenger |  |  |  |  |  |  |  |  |  |  |
| Force Motors | 1 | 43.5 | 1 | 42.9 | 1 | 41.8 | 2 | 34.7 | 1 | 37.1 |
| Tata Motors | 2 | 31.4 | 2 | 30.0 | 2 | 31.9 | 1 | 35.2 | 2 | 36.0 |
| VECV-Eicher | 3 | 12.1 | 3 | 12.4 | 3 | 11.5 | 3 | 12.6 | 3 | 11.8 |
| SML Isuzu | 4 | 6.7 | 4 | 8.1 | 4 | 7.5 | 4 | 9.6 | 4 | 8.7 |
| Mahindra \& Mahindra | 5 | 5.1 | 5 | 6.0 | 5 | 5.4 | 5 | 5.0 | 5 | 3.8 |
| LCV-goods |  |  |  |  |  |  |  |  |  |  |
| Mahindra \& Mahindra | 1 | 47.0 | 1 | 47.0 | 1 | 43.5 | 1 | 41.4 | 1 | 42.6 |
| Tata Motors | 2 | 39.4 | 2 | 39.2 | 2 | 41.3 | 2 | 41.3 | 2 | 39.3 |
| Ashok Leyland | 3 | 8.4 | 3 | 8.5 | 3 | 8.8 | 3 | 9.1 | 3 | 9.8 |
| Maruti Suzuki | 4 | 2.1 | 9 | 0.2 | 5 | 2.1 | 4 | 4.2 | 4 | 4.9 |
| VECV-Eicher | 5 | 1.4 | 4 | 2.4 | 4 | 2.4 | 5 | 2.1 | 5 | 2.0 |
| SML Isuzu | 6 | 0.8 | 5 | 0.9 | 6 | 0.5 | 8 | 0.4 | 8 | 0.4 |

Source: SIAM, ICICI Direct Research; Note - MS\% is market share \%

Major CV industry players maintained their positions on an overall basis, continuing the recent trend in this regard. On the LCV passenger side, Force Motors overtook Tata Motors as the biggest player
C. 2-W \& its sub segments

Exhibit 13: Top five players in 2-W and its sub segments from FY16-19

| Company | FY16 |  | FY17 |  | FY18 |  | FY19 |  | FY20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Rank | MS\% | Rank | MS\% | Rank | MS\% | Rank | MS \% | Rank | MS \% |
| 2-W |  |  |  |  |  |  |  |  |  |  |
| Hero MotoCorp | 1 | 39.0 | 1 | 36.9 | 1 | 36.6 | 1 | 35.9 | 1 | 35.8 |
| HMSI | 2 | 26.0 | 2 | 26.9 | 2 | 28.6 | 2 | 26.1 | 2 | 27.0 |
| TVS Motor | 3 | 13.4 | 3 | 14.2 | 3 | 14.2 | 3 | 14.8 | 3 | 13.8 |
| Bajaj Auto | 4 | 11.5 | 4 | 11.4 | 4 | 9.8 | 4 | 12.0 | 4 | 11.9 |
| Suz uki Motorcycle India | 7 | 1.9 | 7 | 2.0 | 7 | 2.5 | 7 | 3.2 | 5 | 3.9 |
| Royal Enfield | 6 | 3.0 | 6 | 3.7 | 5 | 4.0 | 5 | 3.8 | 6 | 3.8 |
| India Y amaha Motor | 5 | 4.0 | 5 | 4.5 | 6 | 3.9 | 6 | 3.8 | 7 | 3.3 |
| Scooters |  |  |  |  |  |  |  |  |  |  |
| HMSI | 1 | 55.4 | 1 | 56.9 | 1 | 56.9 | 1 | 54.9 | 1 | 56.6 |
| TVS Motor | 3 | 15.4 | 2 | 14.7 | 2 | 16.4 | 2 | 18.5 | 2 | 18.5 |
| Suz uki Motorcycle India | 5 | 4.4 | 5 | 5.0 | 4 | 6.3 | 4 | 9.2 | 3 | 9.2 |
| Hero MotoCorp | 2 | 16.3 | 3 | 14.1 | 3 | 13.1 | 3 | 10.7 | 4 | 7.2 |
| India Y amaha Motor | 4 | 6.3 | 4 | 7.9 | 5 | 6.2 | 5 | 5.4 | 5 | 5.1 |
| Motorcycles |  |  |  |  |  |  |  |  |  |  |
| Hero MotoCorp | 1 | 52.4 | 1 | 51.3 | 1 | 51.5 | 1 | 50.7 | 1 | 52.0 |
| Bajaj Auto | 2 | 17.7 | 2 | 18.0 | 2 | 15.7 | 2 | 18.7 | 2 | 18.5 |
| HMSI | 3 | 14.0 | 3 | 13.8 | 3 | 15.5 | 3 | 13.5 | 3 | 13.9 |
| TVS Motor | 4 | 6.7 | 4 | 7.0 | 4 | 7.3 | 4 | 7.5 | 4 | 6.7 |
| Royal Enfield | 5 | 4.7 | 5 | 5.9 | 5 | 6.4 | 5 | 5.9 | 5 | 5.9 |
| Mopeds |  |  |  |  |  |  |  |  |  |  |
| TVS Motor | 1 | 100.0 | 1 | 100.0 | 1 | 100.0 | 1 | 100.0 | 1 | 100.0 |

Source: SIAM, ICICI Direct Research; Note - MS\% is market share \%, HMSI = Honda Motorcycle \& Scooter India
D. 3-W \& its sub segments

| Exhibit 14: Top five players in 3-W and its sub segments from FY16-19 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | FY16 |  | FY17 |  | FY18 |  | FY19 |  | FY20 |  |
|  | Rank | MS\% | Rank | MS\% | Rank | MS \% | Rank | MS \% | Rank | MS \% |
| 3-W |  |  |  |  |  |  |  |  |  |  |
| Bajaj Auto | 1 | 47.4 | 1 | 49.5 | 1 | 58.1 | 1 | 56.9 | 1 | 57.3 |
| Piaggio V ehicles | 2 | 29.9 | 2 | 29.5 | 2 | 24.0 | 2 | 24.2 | 2 | 23.9 |
| Mahindra \& Mahindra | 3 | 10.2 | 3 | 10.2 | 3 | 8.6 | 3 | 9.4 | 3 | 9.1 |
| Atul Auto | 4 | 7.9 | 4 | 7.1 | 4 | 6.2 | 4 | 6.3 | 4 | 6.4 |
| TV S Motor | 5 | 2.9 | 5 | 2.4 | 5 | 2.6 | 5 | 2.4 | 5 | 1.9 |
| 3-W - passenger |  |  |  |  |  |  |  |  |  |  |
| Bajaj Auto | 1 | 57.5 | 1 | 59.7 | 1 | 67.0 | 1 | 64.3 | 1 | 63.8 |
| Piaggio V ehicles | 2 | 24.8 | 2 | 24.0 | 2 | 18.6 | 2 | 19.6 | 2 | 20.1 |
| Mahindra \& Mahindra | 3 | 8.1 | 3 | 7.9 | 3 | 7.1 | 3 | 8.4 | 3 | 8.4 |
| Atul Auto | 4 | 5.1 | 4 | 4.6 | 4 | 3.8 | 4 | 4.3 | 4 | 4.4 |
| TV S Motor | 5 | 3.5 | 5 | 3.1 | 5 | 3.2 | 5 | 2.9 | 5 | 2.3 |
| 3-W-goods |  |  |  |  |  |  |  |  |  |  |
| Piaggio V ehicles | 1 | 53.4 | 1 | 49.8 | 1 | 47.9 | 1 | 44.8 | 1 | 42.0 |
| Bajaj Auto | 5 | 1.4 | 4 | 12.0 | 2 | 19.3 | 2 | 23.8 | 2 | 27.0 |
| Atul Auto | 2 | 20.6 | 3 | 16.5 | 3 | 16.4 | 3 | 15.3 | 3 | 15.6 |
| Mahindra \& Mahindra | 3 | 19.9 | 2 | 18.7 | 4 | 15.2 | 4 | 14.1 | 4 | 13.4 |
| Scooters India | 4 | 4.8 | 5 | 3.0 | 5 | 1.2 | 5 | 1.9 | 5 | 2.0 |

Source: SIAM, ICICI Direct Research; Note - MS\% is market share \%

In the 2-W pack, market leaders HMCL and HMS consolidated their positions while Suzuki Motorcycle broke into the top five players during FY20

FY20 saw no major movement in market share terms or market positions in the 3-W segment

Story in charts - OEM volume prints
A. Maruti Suzuki (MSIL)

Exhibit 15: Model wise segmental volumes at MSIL during FY20

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic market share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| I. Passenger Cars | 1,287,023 | 1,060,644 | -17.6\% | 99,098 | 93,183 | -6.0\% | 1,386,121 | 1,153,827 | -16.8\% | 62.6 |
| Mini | 368,990 | 247,776 | -32.9\% | 17,710 | 16,668 | -5.9\% | 386,700 | 264,444 | -31.6\% |  |
| Alto | 259,401 | 190,814 | -26.4\% | 17,181 | 11,158 | -35.1\% | 276,582 | 201,972 | -27.0\% |  |
| S-Presso | - | 56,962 | NA | - | 5,510 | NA | - | 62,472 | NA |  |
| Wagon-R (old) | 109,589 | - | -100.0\% | 529.0 | - | -100.0\% | 110,118 | - | -100.0\% |  |
| Compact | 871,864 | 787,610 | -9.7\% | 79,076 | 73,985 | -6.4\% | 950,940 | 861,595 | -9.4\% |  |
| Wagon-R (new) | 41,873 | 156,724 | 274.3\% | 104 | 798 | 667.3\% | 41,977 | 157,522 | 275.3\% |  |
| Swift | 223,924 | 187,916 | -16.1\% | 7,342 | 10,711 | 45.9\% | 231,266 | 198,627 | -14.1\% |  |
| Celerio | 103,734 | 62,625 | -39.6\% | 11,273 | 9,029 | -19.9\% | 115,007 | 71,654 | -37.7\% |  |
| Dzire | 253,859 | 179,159 | -29.4\% | 13,342 | 13,135 | -1.6\% | 267,201 | 192,294 | -28.0\% |  |
| Baleno | 212,330 | 180,413 | -15.0\% | 37,757 | 33,518 | -11.2\% | 250,087 | 213,931 | -14.5\% |  |
| lgnis | 36,144 | 20,773 | -42.5\% | 9,258 | 6,794 | -26.6\% | 45,402 | 27,567 | -39.3\% |  |
| Mid Size | 46,169 | 25,258 | -45.3\% | 2,312 | 2,530 | 9.4\% | 48,481 | 27,788 | -42.7\% |  |
| Ciaz | 46,169 | 25,258 | -45.3\% | 2,312 | 2,530 | 9.4\% | 48,481 | 27,788 | -42.7\% |  |
| II. UV | 264,197 | 235,294 | -10.9\% | 5,724 | 6,132 | 7.1\% | 269,921 | 241,426 | -10.6\% | 24.9 |
| XL6 | - | 22,117 | NA | - | 37 | NA | - | 22,154 | NA |  |
| Ertiga | 65,263 | 90,543 | 38.7\% | 2,121 | 4,739 | 123.4\% | 67,384 | 95,282 | 41.4\% |  |
| Gypsy | 3,232 | 272 | -91.6\% | 155 | 1 | -99.4\% | 3,387 | 273 | -91.9\% |  |
| S-Cross | 37,822 | 11,721 | -69.0\% | 2,226 | 809 | -63.7\% | 40,048 | 12,530 | -68.7\% |  |
| Vitara Brezza | 157,880 | 110,641 | -29.9\% | 1,222 | 546 | -55.3\% | 159,102 | 111,187 | -30.1\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| III. Vans | 178,606 | 118,404 | -33.7\% | 1,664 | 974 | -41.5\% | 180,270 | 119,378 | -33.8\% | 89.6 |
| 0 mni | 86,837 | 1,401 | -98.4\% | 1,217 | 11 | -99.1\% | 88,054 | 1,412 | -98.4\% |  |
| Eeco | 91,769 | 117,003 | 27.5\% | 447 | 963 | 115.4\% | 92,216 | 117,966 | 27.9\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| A. PV (I +II + III) | 1,729,826 | 1,414,342 | -18.2\% | 106,486 | 100,289 | -5.8\% | 1,836,312 | 1,514,631 | -17.5\% | 51.0 |
|  |  |  |  |  |  |  |  |  |  |  |
| B. LCV | 23,874 | 21,778 | -8.8\% |  |  |  |  |  |  | 4.9 |
|  |  |  |  |  |  |  |  |  |  |  |
| C. Sales to other OEM | - | 25,002 | NA |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| D. Total domestic ( $A+B+C)$ | 1,753,700 | 1,461,122 | -16.7\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| E. Total exports | 106,486 | 100,289 | -5.8\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| F. Grand total ( $D+E$ ) | 1,860,186 | 1,561,411 | -16.1\% |  |  |  |  |  |  |  |

[^2]B. Hero MotoCorp (HMCL)

Exhibit 16: Model wise segmental volumes at HMCL during FY20

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic m arket share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| I. Scooters | 719,087 | 402,676 | -44.0\% | 20,871.0 | 16,694.0 | -20.0\% | 739,958 | 419,370 | -43.3\% | 7.2 |
| 90-125 cc | 719,087 | 402,676 | -44.0\% | 20,871 | 16,694 | -20.0\% | 739,958 | 419,370 | -43.3\% |  |
| Duet | 175,239 | 38,870 | -77.8\% | 1,643 | 1,594 | -3.0\% | 176,882 | 40,464 | -77.1\% |  |
| Destni 125 | 106,901 | 113,944 | 6.6\% | 318 | 3,316 | 942.8\% | 107,219 | 117,260 | 9.4\% |  |
| Maestro | 272,432 | 94,533 | -65.3\% | 12,854 | 6,340 | -50.7\% | 285,286 | 100,873 | -64.6\% |  |
| Pleasure | 164,515 | 155,329 | -5.6\% | 6,056.0 | 5,444.0 | -10.1\% | 170,571 | 160,773 | -5.7\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| II. Motorcycles | 6,893,688 | 5,828,782 | -15.4\% | 187,185 | 161,567 | -13.7\% | 7,080,873 | 5,990,349 | -15.4\% | 52.0 |
| 75-110cc | 6,094,808 | 4,616,386 | -24.3\% | 108,974 | 75,811 | -30.4\% | 6,203,782 | 4,692,197 | -24.4\% |  |
| HF Dawn | 2,111 | - | -100.0\% | 3,855 | 4,443 | 15.3\% | 5,966 | 4,443 | -25.5\% |  |
| HF Deluxe | 2,168,740 | 2,050,974 | -5.4\% | 42,284 | 34,372 | -18.7\% | 2,211,024 | 2,085,346 | -5.7\% |  |
| Splendor | 3,005,618 | 2,063,148 | -31.4\% | 60,126 | 28,236 | -53.0\% | 3,065,744 | 2,091,384 | -31.8\% |  |
| Passion | 918,339 | 502,264 | -45.3\% | 2,709 | 8,760 | 223.4\% | 921,048 | 511,024 | -44.5\% |  |
| 110-125cc | 755,027 | 1,172,275 | 55.3\% | 44,740 | 49,367 | 10.3\% | 799,767 | 1,221,642 | 52.7\% |  |
| Glamour | 755,027 | 602,623 | -20.2\% | 44,740 | 32,416 | -27.5\% | 799,767 | 635,039 | -20.6\% |  |
| Splendor | - | 569,652 | NA | - | 16,951 | NA | - | 586,603 | NA |  |
| 125-150cc | 20,935 | 9,946 | -52.5\% | 31,591 | 27,377 | -13.3\% | 52,526 | 37,323 | -28.9\% |  |
| Hunk | - | - | NA | 16,616 | 18,475 | 11.2\% | 16,616 | 18,475 | 11.2\% |  |
| Acheiver | 10,111 | - | -100.0\% | 5,178 | 4,986 | -3.7\% | 15,289 | 4,986 | -67.4\% |  |
| Xtreme | 10,824 | 9,946 | -8.1\% | 9,797 | 3,916 | -60.0\% | 20,621 | 13,862 | -32.8\% |  |
| 150-200cc | 22,842 | 30,175 | -62.6\% | 1,800 | 9,012 | -89.1\% | 24,642 | 39,187 | -64.5\% |  |
| Xtreme 200R | 22,842 | 8,541 | -62.6\% | 1,800 | 197 | -89.1\% | 24,642 | 8,738 | -64.5\% |  |
| X Pulse 200T | - | 21,634 | NA | - | 8,815 | NA | - | 30,449 | NA |  |
| 200-250cc | 76 | - | -100.0\% | 80 | - | -100.0\% | 156 | - | -100.0\% |  |
| Kariz ma | 76 | - | -100.0\% | 80 | - | -100.0\% | 156 | - | -100.0\% |  |
| Total 2-W (I + II) | 7,612,775 | 6,231,458 | -18.1\% | 208,056 | 178,261 | -14.3\% | 7,820,831 | 6,409,719 | -18.0\% | 35.8 |
| Total domestic | 7,612,775 | 6,231,458 | -18.1\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Total exports | 208,056 | 178,261 | -14.3\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Grand total | 7,820,831 | 6,409,719 | -18.0\% |  |  |  |  |  |  |  |

Source: SIAM, ICICI Direct Research
C. Bajaj Auto (BAL)

Exhibit 17: Model wise segmental volumes at BAL during FY20

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic market share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| I. Scooters | - | 212 | $N A$ | - | - | NA | - | 212 | NA | - |
| Electric | - | 212 | NA | - | - | NA | - | 212 | NA |  |
| Chetak | - | 212 | NA | - | - | NA | - | 212 | NA |  |
| II. Motorcycles | 2,541,320 | 2,078,136 | -18.2\% | 1,695,553 | 1,869,220 | 10.2\% | 4,236,873 | 3,947,356 | -6.8\% | 18.5 |
| 75-110cc | 1,442,982 | 1,079,432 | -25.2\% | 1,018,748 | 1,138,965 | 11.8\% | $\underline{2,461,730}$ | 2,218,397 | -9.9\% |  |
| Discover | 74,002 | 20,991 | -71.6\% | 30,888 | 27,867 | -9.8\% | 104,890 | 48,858 | -53.4\% |  |
| Boxer | - | - | NA | 755,142 | 920,322 | 21.9\% | 755,142 | 920,322 | 21.9\% |  |
| CT | 742,199 | 480,204 | -35.3\% | 179,891 | 148,775 | -17.3\% | 922,090 | 628,979 | -31.8\% |  |
| Platina | 626,781 | 578,237 | -7.7\% | 52,827 | 42,001 | -20.5\% | 679,608 | 620,238 | -8.7\% |  |
| 110-125cc | 52,925 | 194,756 | 268.0\% | 230,932 | 277,894 | 20.3\% | 283,857 | 472,650 | 66.5\% |  |
| Pulsar | - | 159,685 | NA | 6,098 | 30,444 | 399.2\% | 6,098 | 190,129 | 3017.9\% |  |
| CT | - | - | NA | 77,842 | 106,485 | 36.8\% | 77,842 | 106,485 | 36.8\% |  |
| V 12 | 324 | - | -100.0\% | 276 | - | -100.0\% | 600 | - | -100.0\% |  |
| KTM | 10,356 | 26,567 | 156.5\% | 14,106 | 9,135 | -35.2\% | 24,462 | 35,702 | 45.9\% |  |
| Discover | 42,245 | 8,504 | -79.9\% | 107,973 | 110,555 | 2.4\% | 150,218 | 119,059 | -20.7\% |  |
| Platina | - | - | NA | 6,131 | 3,807 | -37.9\% | 6,131 | 3,807 | -37.9\% |  |
| Boxer | - | - | NA | 18,506 | 17,468 | -5.6\% | 18,506 | 17,468 | -5.6\% |  |
| 125-150cc | 711,123 | 504,010 | -29.1\% | 260,405 | 259,396 | -0.4\% | 971,528 | 763,406 | -21.4\% |  |
| V 15 | 17,215 | - | -100.0\% | 538 | - | -100.0\% | 17,753 | - | -100.0\% |  |
| Discover | - | - | NA | 1,270 | - |  | 1,270 | - | -100.0\% |  |
| Pulsar | 693,908 | 504,010 | -27.4\% | 124,045 | 103,735 | -16.4\% | 817,953 | 607,745 | -25.7\% |  |
| Boxer | - | - | NA | 134,552 | 155,661 | 15.7\% | 134,552 | 155,661 | 15.7\% |  |
| 150-200cc | 202,045 | 185,320 | -8.3\% | 135,798 | 132,358 | -2.5\% | 337,843 | 317,678 | -6.0\% |  |
| Husquarna | - | - | NA | - | 126 | NA | - | 126 | NA |  |
| Avenger | 26,663 | 43,149 | 61.8\% | 1,973 | 408 | -79.3\% | 28,636 | 43,557 | 52.1\% |  |
| Pulsar | 146,940 | 118,022 |  | 120,741 | 120,282 | -0.4\% | 267,681 | 238,304 | -11.0\% |  |
| KTM | 28,442 | 24,149 | -15.1\% | 13,084 | 11,542 | -11.8\% | 41,526 | 35,691 | -14.1\% |  |
| 200-250cc | 117,319 | 96,722 | -17.6\% | 20,309 | 28,501 | 40.3\% | 137,628 | 125,223 | -9.0\% |  |
| KTM | 6,016 | 6,709 | 11.5\% | 4,366 | 4,453 | 2.0\% | 10,382 | 11,162 | 7.5\% |  |
| Pulsar | 82,511 | 74,309 | -9.9\% | 12,599 | 21,284 | 68.9\% | 95,110 | 95,593 | 0.5\% |  |
| Avenger | 28,792 | 15,704 | -45.5\% | 3,344 | 2,764 | -17.3\% | 32,136 | 18,468 | -42.5\% |  |
| 250-350cc | - | 1,436 | NA | - | 338 | NA | - | 1,774 | NA |  |
| Dominar | - | 863 | NA | - | - | NA | - | 863 | NA |  |
| Husqvarna | - | 573 | NA | - | 338 | NA | - | 911 | NA |  |
| 350-500cc | 14,926 | 16,362 | 9.6\% | 29,361 | 31,767 | 8.2\% | 44,287 | 48,129 | 8.7\% |  |
| Husquarna | - | - | NA | - | 1,318 | NA | - | 1,318 | NA |  |
| Dominar | 9,035 | 10,400 | 15.1\% | 10,509 | 11,189 | 6.5\% | 19,544 | 21,589 | 10.5\% |  |
| KTM | 5,891 | 5,962 | 1.2\% | 18,852 | 19,260 | 2.2\% | 24,743 | 25,222 | 1.9\% |  |
| 500-800cc | - | 98 | NA | - | 1 | NA | - | 99 | NA |  |
| KTM | - | 98 | NA | - | 1 | $\mathrm{NA}$ | - | 99 | NA |  |
| A. Total 2-W (I +II) | 2,541,320 | 2,078,348 | -18.2\% | 1,695,553 | 1,869,220 | 10.2\% | 4,236,873 | 3,947,568 | -6.8\% | 35.8 |
| B. Total 3-W | 398,826 | 364,817 | -8.5\% | 378,777 | 296,700 | -21.7\% | 777,603 | 661,517 | -14.9\% | 57.3 |
| C. Quadcricyles | 627 | 942 | 50.2\% | 4,400 | 5,185 | 17.8\% | 5,027 | 6,127 | 21.9\% | 100.0 |
| D. Total domestic <br> E. Total exports | $\begin{array}{r} 2,940,773 \\ 2,078,730 \\ \hline \end{array}$ | $\begin{aligned} & 2,444,107 \\ & 2,171,105 \\ & \hline \end{aligned}$ | $\begin{array}{r} -16.9 \% \\ 4.4 \% \\ \hline \end{array}$ |  |  |  |  |  |  |  |
| F. Grand total | 5,019,503 | 4,615,212 | -8.1\% |  |  |  |  |  |  |  |

Source: SIAM, ICICI Direct Research
D. Tata Motors (TML)

Exhibit 18: Model wise segmental volumes at TML during FY20

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic market share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| Standalone - India |  |  |  |  |  |  |  |  |  |  |
| I. Passenger Cars | 131,387 | 71,816 | -45.3\% | 682 | 409 | -40.0\% | 132,069 | 72,225 | -45.3\% | 4.2 |
| Micro | 376 | - | -100.0\% | - | - | NA | 376 | - | -100.0\% |  |
| Nano | 376 | - | -100.0\% | - | - | NA | 376 | - | -100.0\% |  |
| Compact | 131,011 | 71,816 | -45.2\% | 682 | 409 | -40.0\% | 131,693 | 72,225 | -45.2\% |  |
| Indigo CS | - | - | NA | 150 | - | -100.0\% | 150 | - | -100.0\% |  |
| Tiago | 92,369 | 49,364 | -46.6\% | 373 | 289 | -22.5\% | 92,742 | 49,653 | -46.5\% |  |
| TIG OR | 25,804 | 10,049 | -61.1\% | 134 | 108 | -19.4\% | 25,938 | 10,157 | -60.8\% |  |
| Zest | 11,156 | 3,684 | -67.0\% | 17 | - | -100.0\% | 11,173 | 3,684 | -67.0\% |  |
| Bolt | 1,682 | 261 | -84.5\% | - | - | NA | 1,682 | 261 | -84.5\% |  |
| ALTROZ | - | 8,458 | NA | - | - | NA | - | 8,458 | NA |  |
| Indica | - | - | NA | 8 | 12 | 50.0\% | 8 | 12 | 50.0\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| II. Utility Vehicles | 78,756 | 59,381 | -24.6\% | 1,339.0 | 1,071.0 | -20.0\% | 80,095 | 60,452 | -24.5\% | 6.3 |
| <4.4m | 61,182 | 43,260 | -29.3\% | 1,195 | 789 | -34.0\% | 62,377 | 44,049 | -29.4\% |  |
| Nexon | 55,008 | 43,260 | -21.4\% | 701 | 689 | -1.7\% | 55,709 | 43,949 | -21.1\% |  |
| Sumo | 6,174 | - | -100.0\% | 494 | 100 | -79.8\% | 6,668 | 100 | -98.5\% |  |
| $\underline{4.4-4.7 m}$ | 10,027 | 13,961 | 39.2\% | 102 | 75 | -26.5\% | 10,129 | 14,036 | 38.6\% |  |
| Safari | 5,664 | 1,105 | -80.5\% | 102 | - | -100.0\% | 5,766 | 1,105 | -80.8\% |  |
| Harrier | 4,363 | 12,856 | 194.7\% | - | 75 | NA | 4,363 | 12,931 | 196.4\% |  |
| $\geq 4.7 \mathrm{~m}$ | 7,547 | 2,160 | -71.4\% | 42 | 207 | 392.9\% | 7,589 | 2,367 | -68.8\% |  |
|  | 7,547 | 2,160 | -71.4\% | 42 | 207 | 392.9\% | 7,589 | 2,367 | -68.8\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| III. Vans | 21,369 | 7,041 | -67.1\% | 629 | 903 | 43.6\% | 21,998 | 7,944 | -63.9\% | 5.3 |
| Hard tops | 5,595 | 4,128 | -26.2\% | 1 | - | -100.0\% | 5,596 | 4,128 | -26.2\% |  |
| Magic Express | 5,595 | 4,128 | -26.2\% | 1 | - | -100.0\% | 5,596 | 4,128 | -26.2\% |  |
| Soft tops | 15,774 | 2,913 | -81.5\% | 628 | 903 | 43.8\% | 16,402 | 3,816 | -76.7\% |  |
| ACE Magic | 13,152 | 2,714 | -79.4\% | 628 | 903 | 43.8\% | 13,780 | 3,617 | -73.8\% |  |
| Magic Iris | 2,622 | 199 | -92.4\% | - | - | NA | 2,622 | 199 | -92.4\% |  |
|  |  |  | , |  |  |  |  |  |  |  |
| A. Passenger Vehicles (I +II +III) | 231,512 | 138,238 | -40.3\% | 2,650 | 2,383 | -10.1\% | 234,162 | 140,621 | -39.9\% | 5.0 |
|  |  |  |  |  |  |  |  |  |  |  |
| IV. M\&HCV | 195,712 | 111,752 | -42.9\% | 29,228 | 12,694 | -56.6\% | 224,940 | 124,446 | -44.7\% | 49.7 |
| Passenger i.e. Bus | 14,447 | 14,333 | -0.8\% | 4,061 | 3,459 | -14.8\% | 18,508 | 17,792 | -3.9\% | 35.6 |
| Goods i.e. Trucks | 181,265 | 97,419 | -46.3\% | 25,167 | 9,235 | -63.3\% | 206,432 | 106,654 | -48.3\% | 52.8 |
|  |  |  |  |  |  |  |  |  |  |  |
| V. LC V | 251,611 | 192,062 | -23.7\% | 21,228 | 16,248 | -23.5\% | 272,839 | 208,310 | -23.7\% | 39.0 |
| Passenger | 18,382 | 16,324 | -11.2\% | 2,641 | 1,730 | -34.5\% | 21,023 | 18,054 | -14.1\% | 35.6 |
| Goods | 233,229 | 175,738 | -24.7\% | 18,587 | 14,518 | -21.9\% | 251,816 | 190,256 | -24.4\% | 39.3 |
|  |  |  |  |  |  |  |  |  |  |  |
| B. CV (IV +V) | 447,323 | 303,814 | -32.1\% | 50,456 | 28,942 | -42.6\% | 497,779 | 332,756 | -33.2\% | 42.3 |
|  |  |  |  |  |  |  |  |  |  |  |
| C. Total standalone ( $A+B$ ) | 678,835 | 442,052 | -34.9\% | 53,106 | 31,325 | -41.0\% | 731,941 | 473,371 | -35.3\% |  |

[^3]E. Jaguar Land Rover (JLR)

| (Retail volumes) | FY19 | FY20 | YoY (\%) |
| :---: | :---: | :---: | :---: |
| Jaguar Land Rover (including Chery - JLR) |  |  |  |
| I. Jaguar | 180,198 | 140,593 | -22.0\% |
| XE* | 30,430 | 21,949 | -27.9\% |
| XF* | 27,096 | 11,726 | -56.7\% |
| XJ | 4,072 | 3,535 | -13.2\% |
| E-Pace | 46,711 | 37,894 | -18.9\% |
| F - Pace | 52,683 | 43,388 | -17.6\% |
| I-Pace | 11,336 | 15,867 | 40.0\% |
| F TY PE | 7,870 | 6,234 | -20.8\% |
| II. Land Rover | 398,717 | 368,066 | -7.7\% |
| Defender | - | 249 | NA |
| Discovery Sport* | 87,977 | 74,568 | -15.2\% |
| Discovery | 40,839 | 33,674 | -17.5\% |
| Range Rover Sport | 80,422 | 74,277 | -7.6\% |
| Range Rover | 56,417 | 47,290 | -16.2\% |
| Range Rover Velar | 64,820 | 52,902 | -18.4\% |
| Range Rover Evoque* | 68,242 | 85,106 | 24.7\% |
| Total JLR (I + II) | 578,915 | 508,659 | -12.1\% |

Source: Company, ICICI Direct Research

## Exhibit 20: JLR FY20 retail volumes by region


$■$ UK $■$ North America - Europe $■$ China $■$ Others

[^4]F. Mahindra \& Mahindra (M\&M)

| (Excludes Mahindra Electric) | Domestic |  |  | Exports |  |  | Total |  |  | Domestic market share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| I. Passenger Cars | 1,538 | 858 | -44.2\% | 16 | - | -100.0\% | 1,554 | 858 | -44.8\% | 0.1 |
| Super compact | 1,538 | 858 | -44.2\% | 16 | - | -100.0\% | 1,554 | 858 | -44.8\% |  |
| V erito | 1,538 | 858 | -44.2\% | 16 | - | -100.0\% | 1,554 | 858 | -44.8\% |  |
| II. Utility Vehicles | 235,362 | 179,405 | -23.8\% | 10,492 | 10,350 | -1.4\% | 245,854 | 189,755 | -22.8\% | 19.0 |
| <4.4m | 115,154 | 102,295 | -11.2\% | 6,422 | 8,479 | 32.0\% | 121,576 | $\underline{110,774}$ | -8.9\% |  |
| NuvoSport | 2 | 19 | 850.0\% | 5 | - | -100.0\% | 7 | 19 | 171.4\% |  |
| TUV 300 | 15,548 | 10,481 | -32.6\% | 487 | 198 | -59.3\% | 16,035 | 10,679 | -33.4\% |  |
| XUV 300 | 9,532 | 37,576 | 294.2\% | 4 | 1,414 | 35250.0\% | 9,536 | 38,990 | 308.9\% |  |
| Bolero | 72,280 | 50,265 | -30.5\% | 544 | 343 | -36.9\% | 72,824 | 50,608 | -30.5\% |  |
| Thar | 6,095 | 2,151 | -64.7\% | 196 | 64 | -67.3\% | 6,291 | 2,215 | -64.8\% |  |
| KUV 100 | 11,697 | 1,803 | -84.6\% | 5,186 | 6,460 | 24.6\% | 16,883 | 8,263 | -51.1\% |  |
| 4.4-4.7m | $\underline{118,736}$ | 76,034 | -36.0\% | 4,070 | 1,871 | -54.0\% | 122,806 | 77,905 | -36.6\% |  |
| Marazzo | 24,130 | 12,693 | -47.4\% | 5 | 8 | 60.0\% | 24,135 | 12,701 | -47.4\% |  |
| TUV 300 Plus | 3,716 | 1,062 | -71.4\% | 1 | - | -100.0\% | 3,717 | 1,062 | -71.4\% |  |
| Xylo | 5,251 | 2,072 | -60.5\% | - | - | NA | 5,251 | 2,072 | -60.5\% |  |
| Scorpio | 47,837 | 38,826 | -18.8\% | 2,264 | 1,156 | -48.9\% | 50,101 | 39,982 | -20.2\% |  |
| Bolero Plus | 11,864 | 8,779 | -26.0\% | 49 | - | -100.0\% | 11,913 | 8,779 | -26.3\% |  |
| Xuv500 | 25,938 | 12,602 | -51.4\% | 1,751 | 707 | -59.6\% | 27,689 | 13,309 | -51.9\% |  |
| ₹ 15-25 lakh | 1,472 | 1,076 | -26.9\% | - | - | NA | 1,472 | 1,076 | -26.9\% |  |
| Alturas G 4 | 1,472 | 1,076 | -26.9\% | - | - | NA | 1,472 | 1,076 | -26.9\% |  |
| III. Vans | 17,451 | 6,679 | -61.7\% | 1,736 | 1,015 | -41.5\% | 19,187 | 7,694 | -59.9\% | 5.1 |
| Hard tops | 7,969 | 4,904 | -38.5\% | 1,478 | 975 | -34.0\% | 9,447 | 5,879 | -37.8\% |  |
| Maxximo Minivan VX | 25 | 33 | 32.0\% | 1,478 | 973 | -34.2\% | 1,503 | 1,006 | -33.1\% |  |
| Supro | 7,944 | 4,871 | -38.7\% | - | 2 | NA | 7,944 | 4,873 | -38.7\% |  |
| Soft tops | 9,482 | 1,775 | -81.3\% | 258 | 40 | -84.5\% | 9,740 | 1,815 | -81.4\% |  |
| Supro | 324 | 365 | 12.7\% | 3 | - | -100.0\% | 327 | 365 | 11.6\% |  |
| Maxximo | 3 | 20 |  | 255 | 40 | -84.3\% | 258 | 60 | -76.7\% |  |
| Jeeto | 9,155 | 1,390 | -84.8\% | - | - | NA | 9,155 | 1,390 | -84.8\% |  |
| A. Passenger Vehicles (I +II + III) | 254,351 | 186,942 | -26.5\% | 12,244 | 11,365 | -7.2\% | 266,595 | 198,307 | -25.6\% | 6.7 |
| IV. M\&HCV | 12,224 | 6,622 | -45.8\% | 708 | 365 | -48.4\% | 12,932 | 6,987 | -46.0\% | 2.9 |
| Passenger i.e. Bus | 1,210 | 767 | -36.6\% | 2 | 24 | 1100.0\% | 1,212 | 791 | -34.7\% | 1.9 |
| Goods i.e. Trucks | 11,014 | 5,855 | -46.8\% | 706 | 341 | -51.7\% | 11,720 | 6,196 | -47.1\% | 3.2 |
| V. LCV | 236,377 | 192,509 | -18.6\% | 21,735 | 13,542 | -37.7\% | 258,112 | 206,051 | -20.2\% | 39.1 |
| Passenger | 2,592 | 1,718 | -33.7\% | 140 | 80 | -42.9\% | 2,732 | 1,798 | -34.2\% | 3.8 |
| Goods | 233,785 | 190,791 | -18.4\% | 21,595 | 13,462 | -37.7\% | 255,380 | 204,253 | -20.0\% | 42.6 |
| B. CV (IV +V) | 248,601 | 199,131 | -19.9\% | 22,443 | 13,907 | -38.0\% | 271,044 | 213,038 | -21.4\% | 27.8 |
| VI. 3-W | 66,140 | 58,145 | -12.1\% | 3,769 | 1,651 | -56.2\% | 69,909 | 59,796 | -14.5\% | 9.1 |
| Passenger | 48,006 | 43,242 | -9.9\% | 2,346 | 888 | -62.1\% | 50,352 | 44,130 | -12.4\% | 8.2 |
| Goods | 18,134 | 14,903 | -17.8\% | 1,423 | 763 | -46.4\% | 19,557 | 15,666 | -19.9\% | 13.4 |
| C. 3-W | 66,140 | 58,145 | -12.1\% | 3,769 | 1,651 | -56.2\% | 69,909 | 59,796 | -14.5\% | 9.1 |
| D. Total automotive ( $A+B+C)$ | 569,092 | 444,218 | -21.9\% | 38,456 | 26,923 | -30.0\% | 607,548 | 471,141 | -22.5\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| E. Total tractors | 316,742 | 291,901 | -7.8\% | 13,694 | 10,014 | -26.9\% | 330,436 | 301,915 | -8.6\% | 41.2 |
| Total domestic | 885,834 | 736,119 | -16.9\% |  |  |  |  |  |  |  |
| Total exports | 52,150 | 36,937 | -29.2\% |  |  |  |  |  |  |  |
| F. Grand total ( $D+E$ ) | 937,984 | 773,056 | -17.6\% |  |  |  |  |  |  |  |

[^5]G. Eicher Motors (EIM)

Exhibit 22: Model wise segmental volumes at EIM during FY20 (Royal Enfield)

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic m arket share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| Motorcycles | 805,273 | 656,651 | -18.5\% | 20,825 | 39,188 | 88.2\% | 826,098 | 695,839 | -15.8\% | 5.9 |
| 250-350cc | 764,012 | 614,626 | -19.6\% | 3,789 | 5,270 | 39.1\% | 767,801 | 619,896 | -19.3\% |  |
| Bullet 350 Tw inspark | 137,946 | 130,820 | -5.2\% | 53 | 14 | -73.6\% | 137,999 | 130,834 | -5.2\% |  |
| Bullet Electra Tw inspark | 28,297 | 45,528 | 60.9\% | 51 | 111 | 117.6\% | 28,348 | 45,639 | 61.0\% |  |
| Thunderbird 350 | 71,327 | 40,185 | -43.7\% | 455 | 345 | -24.2\% | 71,782 | 40,530 | -43.5\% |  |
| Classic 350 | 526,442 | 398,093 | -24.4\% | 3,230 | 4,800 | 48.6\% | 529,672 | 402,893 | -23.9\% |  |
| 350-500cc | 36,093 | 21,837 | -39.5\% | 12,594 | 14,321 | 13.7\% | 48,687 | 36,158 | -25.7\% |  |
| Classic 500 | 19,282 | 4,925 | -74.5\% | 5,205 | 4,672 | -10.2\% | 24,487 | 9,597 | -60.8\% |  |
| Bullet 500 | 2,737 | 786 | -71.3\% | 286 | 1,985 | 594.1\% | 3,023 | 2,771 | -8.3\% |  |
| Thunderbird 500 | 3,373 | 824 | -75.6\% | - | - | NA | 3,373 | 824 | -75.6\% |  |
| Himalayan | 10,701 | 15,302 | 43.0\% | 7,103 | 7,664 | 7.9\% | 17,804 | 22,966 | 29.0\% |  |
| 500-800cc | 5,168 | 20,188 | 290.6\% | 4,442 | 19,597 | 341.2\% | 9,610 | 39,785 | 314.0\% |  |
| 650 Tw in | 5,168 | 20,188 | 290.6\% | 4,420 | 19,597 | 343.4\% | 9,588 | 39,785 | 314.9\% |  |
| Continental GT | - | - | NA | 22 | - | -100.0\% | 22 | - | -100.0\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Total domestic | 805,273 | 656,651 | -18.5\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Total exports | 20,825 | 39,188 | 88.2\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Grand total (2-W) | 826,098 | 695,839 | -15.8\% |  |  |  |  |  |  | 3.8 |

Source: SIAM, ICICI Direct Research


[^6]G. Ashok Leyland (ALL)

Exhibit 24: Segmental volumes at ALL during FY20

|  | Domestic |  |  | Exports |  |  | Total |  |  | Domestic market share (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) | FY19 | FY20 | YoY (\%) |  |
| I. M\&HCV | 131,936 | 71,408 | -45.9\% | 10,922 | 7,186 | -34.2\% | 142,858 | 78,594 | -45.0\% | 31.8 |
| Passenger i.e. Bus | 16,323 | 18,141 | 11.1\% | 3,548 | 4,952 | 39.6\% | 19,871 | 23,093 | 16.2\% | 45.1 |
| Goods i.e. Trucks | 115,613 | 53,267 | -53.9\% | 7,374 | 2,234 | -69.7\% | 122,987 | 55,501 | -54.9\% | 28.9 |
| II. L C V | 53,129 | 44,912 | -15.5\% | 1,379 | 1,734 | 25.7\% | 54,508 | 46,646 | -14.4\% | 9.1 |
| Passenger | 1,489 | 1,197 | -19.6\% | 163 | 164 | 0.6\% | 1,652 | 1,361 | -17.6\% | 2.6 |
| Goods | 51,640 | 43,715 | -15.3\% | 1,216 | 1,570 | 29.1\% | 52,856 | 45,285 | -14.3\% | 9.8 |
| $C V(A+B)$ | 185,065 | 116,320 | -37.1\% | 12,301 | 8,920 | -27.5\% | 197,366 | 125,240 | -36.5\% | 16.2 |
| Total domestic | 185,065 | 116,320 | -37.1\% |  |  |  |  |  |  |  |
| Total exports | 12,301 | 8,920 | -27.5\% |  |  |  |  |  |  |  |
| Grand total | 197,366 | 125,240 | -36.5\% |  |  |  |  |  |  | 16.2 |

Source: SIAM, ICICI Direct Research

Story in charts - Model wise volumes (domestic sales)


| II. Two wheelers |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Scooters |  |  |  |  |
| 75-90 cc | TV S Pep + | 141,554 | TV S Pep + | 90,309 |
| 90-125 cc | Honda Activa | 3,008,334 | Honda Activa | 2,591,059 |
| 125-150 cc | Piaggio Aprilia SR150 | 25,477 | Piaggio Aprilia SR150 | 8,973 |
| 150-200 cc | - | - | Piaggio Aprilia | 3,376 |
| Motorcycles |  |  |  |  |
| 75-110 cc | Hero Splendor | 3,005,618 | Hero Splendor | 2,063,148 |
| 110-125 cc | Honda CB Shine | 990,315 | Honda CB Shine | 948,384 |
| 125-150 cc | Bajaj Pulsar | 693,908 | Bajaj Pulsar | 504,010 |
| 150-200 cc | TV S Apache | 465,322 | TV S Apache | 365,232 |
| 200-250 cc | Bajaj Pulsar | 82,511 | Bajaj Pulsar | 74,309 |
| 250-350 cc | Royal Enfield Classic 350 | 526,442 | Royal Enfield Classic 350 | 398,093 |
| 350-500 cc | Royal Enfield Classic 500 | 19,282 | Royal Enfield Himalayan | 15,302 |
| 500-800 cc | Royal Enfield 650 Tw in | 5,168 | Royal Enfield 650 Tw in | 20,188 |
| 800-1000 cc | Kaw asakiZ900 | 444 | Kaw asaki Z900 | 352 |
| 1000-1600 cc | Kaw asaki Ninja 1000 | 332 | Suzuki Hayabusa | 272 |
| $>1600$ cc | Harley Davidson Fat Boy | 222 | Harley Davidson Fat Boy | 200 |
| Mopeds |  |  |  |  |
| $\checkmark 5 \mathrm{cc}$ | TV S XL Super | 880,227 | TV S XL Super | 636,940 |

[^7]While FY19 category leaders held on to their positions in FY20 as well on the PV side, a notable exception was Maruti Suzuki's Swift overtaking the company's Dzire model in the 'compact passenger car'space
A. PV

Exhibit 26: Top 10 PV models sold during the year

| Model | Volumes |  | Rank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | FY 19 | FY20 | Movement |
| Maruti Suz uki Alto | 259,401 | 190,814 | 1 | 1 | - |
| Maruti Suzuki Swift | 223,924 | 187,916 | 3 | 2 | 1 |
| Maruti Suzuki Baleno | 212,330 | 180,413 | 4 | 3 | 1 |
| Maruti Suz uki Dz ire | 253,859 | 179,159 | 2 | 4 | (2) |
| Maruti Suzuki Wagon R (new) | 41,873 | 156,724 | Not in top 10 | 5 | NA |
| Maruti Suz uki Eeco | 91,769 | 117,003 | Not in top 10 | 6 | NA |
| Maruti Suzuki Brezza | 157,880 | 110,641 | 5 | 7 | (2) |
| Hyundai Elite i20 | 140,225 | 108,091 | 6 | 8 | (2) |
| Hyundai Grand i10 | 126,041 | 99,592 | 7 | 9 | (2) |
| Hyundai V enue | - | 93,624 | Not in top 10 | 10 | NA |

Source: SIAM, ICICI Direct Research

| Model | Volumes |  | Rank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | FY19 | FY20 | Movement |
| Maruti Suzuki Alto | 259,401 | 190,814 | 1 | 1 | - |
| Maruti Suz uki Swift | 223,924 | 187,916 | 3 | 2 | 1 |
| Maruti Suz uki Baleno | 212,330 | 180,413 | 4 | 3 | 1 |
| Maruti Suz uki Dz ire | 253,859 | 179,159 | 2 | 4 | (2) |
| Maruti Suzuki Wagon R (new) | 41,873 | 156,724 | Not in top 10 | 5 | NA |
| Hyundai Elite i20 | 140,225 | 108,091 | 5 | 6 | (1) |
| Hyundai Grand i10 | 126,041 | 99,592 | 6 | 7 | (1) |
| Maruti Suz uki Celerio | 103,734 | 62,625 | 8 | 8 | - |
| Honda Amaze | 85,040 | 57,471 | 10 | 9 | 1 |
| Maruti Suz uki S-Presso | - | 56,962 | Not in top 10 | 10 | NA |

Source: SIAM, ICICI Direct Research

## Exhibit 28: Top five UV models sold during the year

| Model | Volumes |  | Rank |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | FY19 | FY20 | FY19 | FY20 | Movement |
| Hyundai V enue | 157,880 | 110,641 |  | 1 | - |
| Maruti Suzuki Ertiga | - | 93,624 | Not in top 5 | 2 | NA |
| Hyundai Creta | 65,263 | 90,543 | 5 | 3 | 2 |
| Kia Seltos | 124,300 | 82,074 | 2 | 4 | (2) |

Source: SIAM, ICICI Direct Research

| Exhibit 29: Performance of fresh PV launches during the year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| I. Passenger Vehicles | Model | $\begin{gathered} \text { FY20 } \\ \text { volumes } \end{gathered}$ | Category marketshare | Subsegment market share |
| Sub segment-Passenger Cars |  |  |  |  |
| Category - Micro |  |  |  |  |
|  | Maruti Suzuki S-Presso | 56,962 | 19.3\% | 3.4\% |
| Category - Compact |  |  |  |  |
|  | Hyundai Aura | 13,512 | 1.0\% | 0.8\% |
|  | Tata Altroz | 8,458 | 0.7\% | 0.5\% |
|  | Toyota Glanza | 24,380 | 1.9\% | 1.4\% |
| Category - Premium |  |  |  |  |
|  | Toyota Prius | 1 | 0.0\% | 0.0\% |
| Sub segment-UV |  |  |  |  |
| Category - <4.4m |  |  |  |  |
|  | Hyundai V enue | 93,624 | 12.7\% | 9.9\% |
|  | Kia Seltos | 81,716 | 11.1\% | 8.6\% |
|  | Maruti Suz uki XL6 | 22,117 | 3.0\% | 2.3\% |
|  | Renault Triber | 33,860 | 4.6\% | 3.6\% |
| Category - 4.4-4.7m |  |  |  |  |
|  | Force Gurkha | 12 | 0.0\% | 0.0\% |
|  | MG Hector | 21,680 | 12.9\% | 2.3\% |
| Category - ₹ 15-25 lakh |  |  |  |  |
|  | Hyundai Kona | 377 | 1.2\% | 0.0\% |
|  | MG ZS EV | 274 | 0.9\% | 0.0\% |
| Category - >₹ 25 lakh |  |  |  |  |
|  | Force Gurkha | 134 | 2.1\% | 0.0\% |
|  | Kia Carnival | 3,187 | 50.0\% | 0.3\% |
|  | Toyota V ellfire | 168 | 2.6\% | 0.0\% |

Source: SIAM, ICICI Direct Research
B. 2-W

Exhibit 30: Top 10 2-W models sold during the year

| Model | Volumes |  | Rank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 19 | FY20 | FY 19 | FY20 | Movement |
| Hero Splendor | 3,005,618 | 2,632,800 | 2 | 1 | 1 |
| Honda Activa | 3,008,334 | 2,591,059 | 1 | 2 | (1) |
| Hero HF Deluxe | 2,168,740 | 2,050,974 | 3 | 3 | - |
| Honda CB Shine | 990,315 | 948,384 | 4 | 4 | - |
| Bajaj Pulsar | 923,359 | 856,026 | 5 | 5 | - |
| TV S XL Super | 880,227 | 636,940 | 7 | 6 | 1 |
| Hero Glamour | 755,027 | 602,623 | 9 | 7 | 2 |
| TV S Jupiter | 788,417 | 595,545 | 8 | 8 | - |
| Bajaj Platina | 626,781 | 578,237 | Not in top 10 | 9 | NA |
| Suzuki Access | 539,123 | 570,898 | Not in top 10 | 10 | NA |

Exhibit 31: Top 10 scooter models sold during the year

| Model | Volumes |  | Rank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 19 | FY20 | FY 19 | FY20 | Movement |
| Honda Activa | 3,008,334 | 2,591,059 | 1 | 1 | - |
| TV S Jupiter | 788,417 | 595,545 | 2 | 2 | - |
| Suzuki Access | 539,123 | 570,898 | 3 | 3 | - |
| Honda Dio | 446,264 | 439,799 | 4 | 4 | - |
| TV S Ntorq | 213,039 | 265,012 | 6 | 5 | 1 |
| Y amaha Fascino | 202,227 | 166,491 | 7 | 6 | 1 |
| Hero Pleasure | 164,515 | 155,329 | 9 | 7 | 2 |
| Hero Destni 125 | 106,901 | 113,944 | Not in top 10 | 8 | NA |
| Y amaha Ray | 141,087 | 107,485 | Not in top 10 | 9 | NA |
| Hero Maestro | 272,432 | 94,533 | 5 | 10 | (5) |

Source: SIAM, ICICI Direct Research

Exhibit 32: Top 10 motorcycle models sold during the year

| Model | Volumes |  | Rank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | FY19 | FY20 | Movement |
| Hero Splendor | 3,005,618 | 2,632,800 | 1 | 1 | - |
| Hero HF Deluxe | 2,168,740 | 2,050,974 | 2 | 2 | - |
| Honda CB Shine | 990,315 | 948,384 | 3 | 3 | - |
| Bajaj Pulsar | 923,359 | 856,026 | 4 | 4 | - |
| Hero Glamour | 755,027 | 602,623 | 6 | 5 | 1 |
| Bajaj Platina | 626,781 | 578,237 | 8 | 6 | 2 |
| Hero Passion | 918,339 | 502,264 | 5 | 7 | (2) |
| Bajaj CT | 742,199 | 480,204 | 7 | 8 | (1) |
| Royal Enfield Classic 350 | 526,442 | 398,093 | 9 | 9 | - |
| TV S Apache | 465,322 | 365,232 | 10 | 10 | - |

[^8]A notable development was Hero Splendor overtaking Honda Activa as the largest selling 2-W model in the country during FY20. Other top sellers rom last year largely maintained their positions, while Bajaj Platina and Suzuki Access broke into the top 10 list

Hero Maestro endured a significant drop, falling five places in scooter model rankings to 10. Hero Destni and Yamaha Ray entered the top 10

There were no new entrants into the top 10 bestselling motorcycles during FY2O

| Exhibit 33: Performance of fresh 2-W launches during the year |  |  |  |
| :---: | :---: | :---: | :---: |
| II. Two wheelers Model | $\begin{gathered} \text { FY20 } \\ \text { volumes } \end{gathered}$ | Category marketshare | Subsegment marketshare |
| Sub segment-Scooters |  |  |  |
| Category - 125-150 cc |  |  |  |
| Piaggio Aprilia | 3,376 | 100.0\% | 0.1\% |
| Category - Electric |  |  |  |
| Bajaj Chetak | 212 | 77.4\% | 0.0\% |
| TVS iQube | 62 | 22.6\% | 0.0\% |
| Sub segment-Motorcycles |  |  |  |
| Category - 110-125 cc |  |  |  |
| Bajaj Pulsar | 159,685 | 6.7\% | 1.4\% |
| Hero Splendor | 569,652 | 24.0\% | 5.1\% |
| Category - 150-200 cc |  |  |  |
| Hero X Pulse 200T | 21,634 | 2.8\% | 0.2\% |
| Honda Unicorn PRM | 15,058 | 2.0\% | 0.1\% |
| Category - 200-250 cc |  |  |  |
| Suzuki Gixxer 250 | 4,520 | 4.2\% | 0.0\% |
| Category - 250-350 cc |  |  |  |
| Bajaj Dominar | 863 | 0.1\% | 0.0\% |
| Bajaj Husquarna | 573 | 0.1\% | 0.0\% |
| Honda FORZA | 4 | 0.0\% | 0.0\% |
| Category - 500-800 cc |  |  |  |
| Bajaj KTM | 98 | 0.4\% | 0.0\% |
| Category - 800-1000 cc |  |  |  |
| Honda CBR1000R | 1 | 0.1\% | 0.0\% |
| Kawasaki W800 | 10 | 1.0\% | 0.0\% |
| Y amaha MT09 | 16 | 1.6\% | 0.0\% |
| Yamaha R1 | 3 | 0.3\% | 0.0\% |
| Category - 1000-1600 cc |  |  |  |
| Triumph Speed Tw in | 75 | 7.4\% | 0.0\% |
| Triumph Scrambler 1200 | 25 | 2.5\% | 0.0\% |
| Category - >1600 cc |  |  |  |
| Harley Davidson Low Rider Special | 4 | 0.7\% | 0.0\% |
| Triumph Rocket III Roadster | 28 | 4.7\% | 0.0\% |

[^9]
## Tractor industry update

The domestic tractor industry witnessed sales of 7.09 lakh units in FY20, down $9.9 \%$ YoY. The decline was the first such instance in four years, when the industry recorded a healthy $60 \%$ absolute growth (from 4.94 lakh units in FY16 to 7.87 lakh units in FY19). A general reduction in consumer spending and slowing economic activity impacted tractor industry volumes. Despite the dip, however, the industry outperformed the wider automotive space as it remained unburdened by regulatory disruption in the form of new emission norms.

| Exhibit 34: Domestic tractor industry sales volumes over the years |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year |  |  |  |  |  |  |  |  |
|  | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 |
| April | 42,650 | 40464 | 55,163 | 49668 | 40,244 | 46999 | 56,016 | 66654 | 57,355 |
| May | 42,052 | 44190 | 54,572 | 54625 | 44,716 | 52842 | 58,750 | 68901 | 58,091 |
| June | 48,890 | 51987 | 62,751 | 66172 | 57,550 | 67295 | 66,166 | 87662 | 75,859 |
| July | 38,641 | 38173 | 42,887 | 40345 | 35,315 | 39439 | 44,942 | 52463 | 45,571 |
| August | 36,514 | 31127 | 34,510 | 32953 | 26,074 | 31326 | 41,974 | 44390 | 37,050 |
| September | 57,048 | 47296 | 63,886 | 68353 | 45,089 | 68676 | 103,170 | 88952 | 84,636 |
| October | 68,152 | 68391 | 88,938 | 77983 | 65,098 | 95576 | 93,724 | 112556 | 106,889 |
| November | 39,903 | 47533 | 53,472 | 36219 | 46,885 | 41975 | 49,144 | 62702 | 54,432 |
| December | 37,014 | 34768 | 39,293 | 27945 | 27,898 | 31494 | 39,671 | 41796 | 42,806 |
| January | 42,376 | 39761 | 46,323 | 33964 | 34,128 | 37036 | 50,687 | 50961 | 53,387 |
| February | 38,155 | 38010 | 43,779 | 29416 | 32,096 | 35628 | 48,830 | 47560 | 57,710 |
| March | 45,496 | 46068 | 48,577 | 33820 | 38,671 | 49580 | 75,060 | 62315 | 35,216 |
| Total Tractor Sales | 536,891 | 527,768 | 634,151 | 551,463 | 493,764 | 597,866 | 728,134 | 786,912 | 709,002 |
| YoY G rowth |  | -1.7\% | 20.2\% | -13.0\% | -10.5\% | 21.1\% | 21.8\% | 8.1\% | -9.9\% |
| Monsoon (as a \% of LPA) | 101\% | 92\% | 106\% | 88\% | 86\% | 97\% | 95\% | 91\% | 110\% |

Source: CRISIL Research, IC/CI Direct Research

Exhibit 35: Month wise distribution of domestic tractor industry sales over the years


Source: CRISIL Research, ICICI Direct Research; Note - highlighted section is H1, non-highlighted section is H2

Tractors find their main application in preparing land for sowing and then harvesting the standing crop using implements. Hence, readings on long period average basis demonstrate that June ( $\sim 11 \%$ ), September ( $\sim 11 \%$ ) and October ( $\sim 14 \%$ ) constitute the bulk of tractor industry sales at $\sim 36 \%$. The trend continued in FY20, with these three months forming $\sim 38 \%$ of overall sales.

June and September-October periods coincide with receipt of income/cash in the hands of farmers post selling their harvest/procurement by government. Additionally, the Dussehra-Diwali festive season usually takes place in October-November
A. Competitive scenario

| Exhibit 36: Player wise domestic tractor sales over the years |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY16 | FY17 | FY18 | FY19 | FY20 |
| Escorts Ltd. | 50,698 | 62,699 | 78,446 | 93,219 | 82,252 |
| Force Motors Ltd. | 4,733 | 3,655 | 3,726 | 3,730 | 3,248 |
| HMT | 733 | 182 | - | - | - |
| International Tractors Ltd. | 58,722 | 69,290 | 86,244 | 95,976 | 82,958 |
| John Deere | 30,175 | 44,180 | 62,199 | 68,132 | 68,322 |
| Mahindra \& Mahindra Ltd. | 203,734 | 249,683 | 304,019 | 316,742 | 291,901 |
| New Holland India | 22,198 | 22,090 | 26,077 | 31,256 | 26,745 |
| SAME DEUTZ-FAHR | 1,057 | 2,074 | 3,255 | 4,263 | 4,102 |
| TAFE | 114,184 | 119,478 | 136,268 | 144,693 | 120,151 |
| VST | 7,530 | 9,513 | 11,244 | 7,570 | 6,703 |
| Captain | - | 1,530 | 2,133 | 2,977 | 3,123 |
| Action-construction | - | 3,103 | 2,750 | 3,558 | 2,055 |
| Preet | - | 2,110 | 2,986 | 2,012 | 1,643 |
| Kubota | - | 5,477 | 5,841 | 10,951 | 12,924 |
| IFEL | - | 2,984 | 2,947 | 3,049 | 2,875 |
| Grand total | $\mathbf{4 9 3 , 7 6 4}$ | $\mathbf{5 9 7 , 8 6 6}$ | $\mathbf{7 2 8 , 1 3 4}$ | $\mathbf{7 8 6 , 9 1 2}$ | $\mathbf{7 0 9 , 0 0 2}$ |

Source: CRISIL Research, ICICI Direct Research
Total 15 players compete in the domestic tractor market, of which five dominate the landscape and form $\sim 91 \%$ of sales (in FY16-19) - M\&M ( $\sim 41 \%$ ), TAFE (Eicher Tractors, $\sim 19 \%$ ), International Tractors (Sonalika, $\sim 12 \%)$, Escorts ( $\sim 11 \%$ ), John Deere ( $\sim 8 \%$ ).
M\&M has over the years maintained its market leadership with healthy 40\% + market share. Over FY16-20, John Deere and Escorts gained market share to the tune of 350 bps to $9.6 \%$ \& 130 bps to $11.6 \%$, respectively, while TAFE lost market share to the tune of 520 bps to $16.9 \%$. The market share of International Tractors held steady at $\sim 12 \%$. Among smaller players, VST Tillers \& Tractors has lost market share ( 60 bps to $0.9 \%$ ) while Kubota gained market share ( 180 bps to $1.8 \%$ ).


[^10]B. Geographic distribution

| Exhibit 38: State-wise tractor sales (domestic) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| State | FY19 | FY20 | YoY\% | \% share (FY20) |
| Uttar Pradesh | 134,563 | 120,568 | -10.4\% | 17.0\% |
| Madhya Pradesh | 86,170 | 87,616 | 1.7\% | 12.4\% |
| Rajas th an | 65,236 | 68,563 | 5.1\% | 9.7\% |
| Maharashtra | 63,388 | 61,874 | -2.4\% | 8.7\% |
| Gujarat | 55,695 | 55,414 | -0.5\% | 7.8\% |
| Bihar | 57,805 | 43,247 | -25.2\% | 6.1\% |
| Telangana | 37,435 | 41,658 | 11.3\% | 5.9\% |
| Karnataka | 41,689 | 40,301 | -3.3\% | 5.7\% |
| Haryana | 40,953 | 38,700 | -5.5\% | 5.5\% |
| Chhattisgarh | 22,388 | 25,183 | 12.5\% | 3.6\% |
| Tamil Nadu | 26,528 | 22,532 | -15.1\% | 3.2\% |
| Punjab | 20,769 | 21,389 | 3.0\% | 3.0\% |
| West Bengal | 26,807 | 20,621 | -23.1\% | 2.9\% |
| Andhra Pradesh | 43,388 | 18,335 | -57.7\% | 2.6\% |
| Orissa | 21,306 | 15,906 | -25.3\% | 2.2\% |
| Jharkhand | 14,979 | 8,672 | -42.1\% | 1.2\% |
| Assam | 16,508 | 8,513 | -48.4\% | 1.2\% |
| 0 thers | 11,303 | 9,910 | -12.3\% | 1.4\% |
| Total | 786,912 | 709,002 | -9.9\% | 100.0\% |

Source: CRISIL Research, ICICI Direct Research
Exhibit 39: Region wise tractor sales in FY20 (domestic)


In terms of regions, Northern India constituted $\sim 36 \%$ of total tractor sales as of FY20. This was followed by western market with share of sales at $\sim 33 \%$ followed by southern market at $\sim 17 \%$ and eastern India at ~14\%

Source: CRISIL Research, IC/CI Direct Research


Source: CRIS/L Research, ICICI Direct Research

Exhibit 41: Western region market share (domestic)



Source: CRIS/L Research, ICICI Direct Research

Exhibit 43: Southern region market share (domestic)


Source: CRISIL Research, ICICI Direct Research

In FY20, M\&M gained market share across key markets of North (39\%, up 400 bps YoY ) and West ( $41 \%$, up 200 bps ) while holding steady in South ( $44 \%$, down 100 bps ) and East ( $47 \%$ ). Escorts, on the other hand, lost market share in its stronghold i.e. North Region (14\%, down 200 bps YoY) while holding steady in rest of the markets of East (13\%), West (11\%) and South (5\%, up 100 bps ).

## C. Product mix

Domestically, our tractor market is maturing towards higher hp segment with 41-50 hp segment on aggregate basis constituting the bulk of tractor sales at $\sim 49 \%$ as of FY20. This is followed by $31-40 \mathrm{hp}$ segment with tractor share of sales pegged at $\sim 33 \%$. While the extreme ends i.e. $<30 \mathrm{hp}$ segment and $>50 \mathrm{hp}$ segment constitute just $\sim 10 \%$ \& $\sim 8 \%$ of overall industry sales, respectively.

| Exhibit 44: Segment wise tractor volumes at industry level (domestic) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Segment | FY16 | FY17 | FY18 | FY19 | FY20 |
| Upto 30 hp | 53,136 | 54,106 | 67,618 | 74,367 | 70,055 |
| $31-40 \mathrm{hp}$ | 180,972 | 201,726 | 254,767 | 280,477 | 236,412 |
| $41-50 \mathrm{hp}$ | 226,818 | 285,234 | 335,606 | 371,531 | 345,599 |
| $\mathbf{5 1 ~ h p ~ a n d ~ a b o v e ~}$ | 32,838 | 41,596 | 53,486 | 59,167 | 56,936 |
| Uncategorised | - | 15,204 | 16,657 | 1,371 | - |
| Total Tractor Sales | $\mathbf{4 9 3 , 7 6 4}$ | $\mathbf{5 9 7 , 8 6 6}$ | $\mathbf{7 2 8 , 1 3 4}$ | $\mathbf{7 8 6 , 9 1 2}$ | $\mathbf{7 0 9 , 0 0 2}$ |

Source: CRIS/L Research, /C/C/ Direct Research


[^11]
## Section II: Outlook - Looking ahead ...

## A. Automotive industry

The ongoing black swan event of Covid-19 and resulting closure of manufacturing and sales establishments on a nationwide basis has already resulted in April being a complete washout month for the entire automotive value chain. Even as normalcy returns in stages and production resumes at OEM level in select facilities in a calibrated manner from May onwards, logistical issues (manpower, supply chain) are expected to inhibit the ramp up process - leading to a gradual uptick in utilisation and output levels.

On the demand side, pressure on income levels is seen imparting stress on discretionary consumer spend over the short term - thereby keeping PV and 2-W segments in check. System-wide shutdown and resulting impairment of economic activity would further elongate recovery in the CV space. In addition to supply and demand shock brought about by Covid19, onset of BS-VI emission norms and its inflationary impact on product prices is another factor seen crimping demand. Accordingly, we expect the domestic auto space to register $10 \%$ YoY decline in overall volumes during FY21E.
Additionally, as a consequence of Covid-19 related rise in awareness levels, it could trigger a rise in volumes of entry level offerings on the PV and 2-W side. Non vehicle owners and public transport users could opt for purchasing a lower ticket price vehicle, which would have associated effects on product mix within these market segments.

We expect the industry to record positive growth only in FY22E, once BS-VI pricing environment has settled and Covid-19 impact starts to fade. The steep slide in crude oil prices (and associated impact on domestic fuel prices) along with lower interest rates in the system are expected to lend a helping hand to automotive demand recovery in FY22E, by lowering the cost of vehicle ownership at consumer level. Pent up demand from two back-toback years of negative volume growth (FY20E, FY21E) are seen leading to a healthy, broad based $\sim 11.8 \%$ YoY growth at the industry level in FY22E, leading to flattish overall CAGR in FY20-22E.

Exhibit 46: Volume growth expectations at industry level over FY20E-22E


[^12]
## B. Tractor industry

The domestic tractor space is expected to continue to outperform wider automotive industry in FY20-22E as it does not suffer from regulatory disruption in the form of BS-VI emission norms (upcoming TREM norms for tractors from October 2020 would affect only higher hp category i.e. $<10 \%$ of industry volumes). Once Covid19 impact begins to subside, we expect the space to stage a relatively speedy recovery as underlying demand drivers (healthy water table levels, good Rabi crop, expectations of a normal monsoon) remain intact. Over the medium to long term, the government's focus on doubling farm incomes and limited penetration levels ( $<50 \%$ of peak requirement) support our positive outlook on the space. We expect domestic industry volumes to rise to 7.78 lakh units by FY22E at 4.7\% CAGR.

Exhibit 47: Volume, volume growth estimates for major automotive OEMs


Source: CRISIL Research, ICICI Direct Research
By virtue of agriculture sector being the primarily customer ( $\sim 70 \%$ of total sales), tractor volumes are linked with the fortunes of domestic farming community and hence indirectly linked to monsoons.

The tractor industry has been at the forefront of farm mechanisation in India. Farm mechanisation penetration domestically is pegged at $\sim 40 \%$ vs. $\sim 80 \%$ in the developed world. Shortage of farm labour is a key long term driver for greater farm mechanisation, going ahead.

Exhibit 48: Global comparison of farm mechanisation levels


Source: Farm Mechanisation Report, PWC-FICCI; ICICI Direct Research
In summary, FY21E is expected to be another challenging year for the domestic auto space amid lingering issues on demand and supply side. Automotive demand recovery has been pushed into H2FY21E by the Covid19 crisis, with meaningful momentum set to return only in FY22E.

Agriculture space contributes $\sim 15-16 \%$ to overall GDP in India. Apart from significant contribution to the GDP, the sector also employs $\sim 49 \%$ of total workforce. Among other major world economies, only China comes close, at 35\%. Workforces in Brazil (14.8\%), Russia (14.4\%), Europe (3.9\%) and the US (2.5\%) are not as dependent on agriculture given their well penetrated farm mechanisation levels (7595\%). (Data as per Farm Mechanisation Report by PWC-FICCI).

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[^0]:    Source: SIAM, ICIC/ Direct Research

[^1]:    Source: SIAM, ICICI Direct Research

[^2]:    Source: SIAM, ICICI Direct Research

[^3]:    Source: SIAM, ICICI Direct Research

[^4]:    Source: Company, IC/C/ Direct Research

[^5]:    Source: SIAM, ICICI Direct Research

[^6]:    Source: SIAM, ICICI Direct Research

[^7]:    Source: SIAM, ICICI Direct Research

[^8]:    Source: SIAM, ICICI Direct Research

[^9]:    Source: SIAM, ICICI Direct Research

[^10]:    Source: CRISIL Research, ICICI Direct Research

[^11]:    Source: CRISIL Research, IC/CI Direct Research

[^12]:    Source: SIAM, ICICI Direct Research; Note - excludes Quadricycles

