

## Key risks to investing in I-direct Instinct

- It is a quick pitch note, which captures the essence of an idea in brief
- Instinct idea may be based on management interaction or some immediate triggers that may have a positive impact on the future of the company
- Target price is based on forward estimates, which will be published along with Detailed Coverage Report or Nano Nivesh report as the case may be
- The intent is to capture price action by coming out with a gist, which may or may not be an interim report between management interaction and publication of the final report
- The fair value of I-direct Instinct stocks is subject to expected growth potential in the future. Though due diligence has been done to a fair extent, the actualisation of growth still has a degree of uncertainty attached to it. Customers are advised to allocate a small proportion of their investible income to these stocks and diversify well

April 1, 2021

## Loss making entities sold, clean slate growth ahead...

Pricol Ltd (Pricol), established in 1974, is a Coimbatore based supplier of diversified auto components like instrument clusters, sensors & switches, pumps and mechanical products, telematics solutions and wiping systems. In Q3FY21, the company derived ~65% sales from 2-W, 3-W segment, ~4% from PV, ~8% from CV space, ~9% from off road vehicles & tractors and ~13% from aftermarket & exports. It also has subsidiaries in India for wiping systems, in Indonesia for instrument clusters and in Singapore for procurement of electronics for its manufacturing requirement.

### Triggers

#### Profitability drags, B/S weakness getting addressed

Pricol with an ambition to diversify and attain a global footprint acquired businesses outside India, which had been draggers on its profitability & B/S. The company had a subsidiary in Spain that was the holding arm for step-down subsidiaries in Brazil (acquired in FY15), Mexico and Czech Republic (both for wiping business; acquired in FY18). The companies were loss-making with combined losses across three step-down subsidiaries at ~₹ 105 crore in FY19 and ~₹ 89 crore in FY20, respectively. The three companies along with Spanish holding company have now been hived off with all liabilities addressed and investment of ~₹ 400 crore in these companies written off. Consequently, consolidated debt on books has reduced sharply from ~₹ 431 crore in FY20 to ~₹ 283 crore as of February 2021. With no more cash support towards erstwhile loss making entities & heavy capex cycle behind it (invested ~₹ 300 crore in FY18-20), we expect B/S deleveraging exercise to gather pace. We build further reduction in debt by ~₹ 115 crore in FY21E-23E, with associated debt: equity at 0.3x by FY23E.

#### BS-VI led opportunities, new client wins to benefit topline

Instrument clusters, pumps & mechanical products and switches & sensors formed ~50%, ~25%, ~11% of standalone FY20 sales, respectively. The company is a leading supplier of instrument clusters for large 2-W players domestically and enjoys significant wallet share with them. Move towards increasing digitisation of instrument clusters post introduction of BS-VI emission norms is slated to be a large growth opportunity in coming times. BS-VI switchover has also benefited the fuel pumps vertical. Sales from these margin accretive new products formed 40% of 9MFY21 revenues, with further increase in contribution expected in coming years. Pricol serves most major OEMs such as Hero MotoCorp, TVS Motors and Bajaj Auto in 2-W, Tata Motors, Ashok Leyland and VECV in 4-W and M&M, Swaraj Tractors and TAFE in tractors. Expiry of non-compete clause with erstwhile partner post closure of JV has enabled the company to re-enter the PV segment over the past year. Importantly, it has emerged as the sole supplier to Tata Motors for its PV (most models) and CV divisions. Thus with new age electronic clusters in the offering, content increase in BS-VI transition and impressive client profile, Pricol is well poised to grow ahead of industry, going forward.

#### Valuation & Outlook

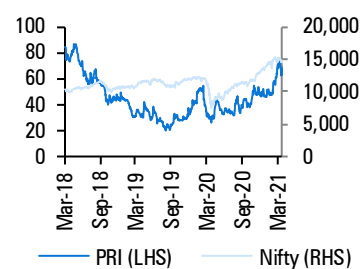
We build 16%, 33% sales, PAT CAGR at consolidated level for Pricol over FY21E-23E with margins seen clocking 12% by FY23E on higher contribution from technology intensive value added products, process automation, cost control measures and operating leverage benefits. We are enthused by the sale of loss-making subsidiaries and prospects of substantial deleveraging, going forward. We believe Pricol offers a turnaround play. With favourable risk-reward at hand, we ascribe a **BUY** rating to the stock with a target price of ₹ 95 i.e. 6x EV/EBITDA on FY23E basis.



#### Particulars

Particulars	Amount
Market capitalisation (₹ crore)	853
Debt (FY20, ₹ crore)	431
Cash & Inv. (FY20, ₹ crore)	44
EV (₹ crore)	1,241
52 Week High/Low (₹)	77/ 29
Equity capital (₹ crore)	12.2
Face value (₹)	1.0

#### Price Performance



#### Key Highlights

- Supplier of diversified auto components benefitting from BS-VI opportunities and new client additions
- Sale of loss making subsidiaries and deleveraging prospects set to improve overall profitability and B/S

#### Risks to our call

- Fresh slip up in capital allocation
- Ongoing semiconductor shortage could delay pickup in margins

#### Research Analyst

Shashank Kanodia, CFA  
shashank.kanodia@icicisecurities.com

Jaimin Desai  
jaimin.desai@icicisecurities.com

**Key Financial Summary**

P&L Account (₹ crore)	FY20	FY21E	FY22E	FY23E
Sales	1,599.8	1,350.0	1,650.0	1,800.0
EBITDA	33.4	160.0	189.7	216.0
EBITDA margin (%)	2.1	11.9	11.5	12.0
PAT	(98.8)	38.4	48.7	67.9
EPS (₹)	NM	3.1	4.0	5.6
<b>Balance Sheet (₹ crore)</b>				
Equity	9.5	12.2	12.2	12.2
Net Worth	397.4	516.8	565.5	633.4
Gross Debt	431.4	275.0	220.0	160.0
Gross Debt: Equity (x)	1.1	0.5	0.4	0.3
<b>Return Ratios (%)</b>				
RoE	(24.8)	7.4	8.6	10.7
RoCE	(6.9)	8.2	11.4	14.0
RoIC	(7.6)	8.4	11.6	14.3
<b>Valuations (x)</b>				
P/E	NM	22.3	17.5	12.6
EV/EBITDA	37.1	7.0	5.6	4.6
P/B	2.1	1.7	1.5	1.3

Source: Capitaline, ICICI Direct Research

**Financial story in charts**

**Exhibit 1: Product offerings at Pricol**

**Product Verticals**

- Driver Information System**
  - Connected Clusters
- Sensors & Switches**
  - TFR Type Fuel Level Sensor
  - Reed Type Fuel Level Sensor
  - Speed Sensor
  - Camshaft/ Crankshaft position sensor
- Pumps & Mechanical Products**
  - Water Pump
  - Oil Pump (Gerotor & variable oil flow)
- Telematics (Connected Vehicle Solutions)**
- Auto Electrical Products**
  - Wiping Systems

Source: Company, ICICI Direct Research

**Exhibit 2: New products (connected clusters, BS-VI fuel pumps)**

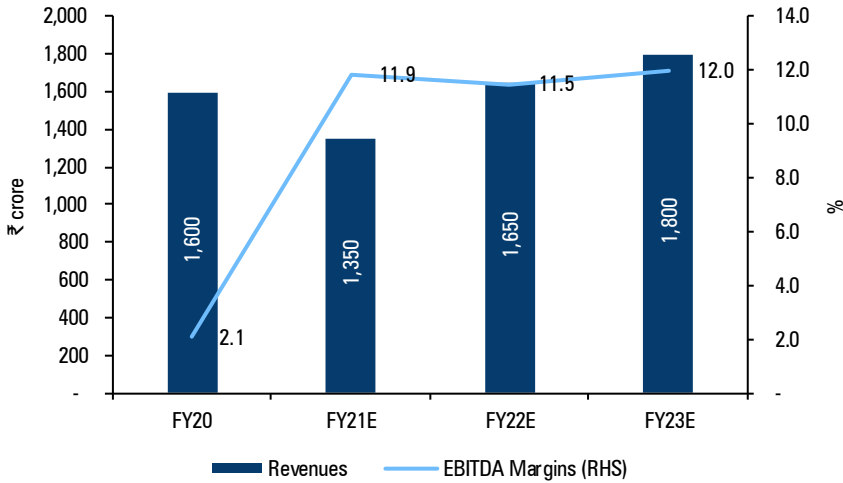
**New Products: Connected Clusters – 2W**

**New Products: Fuel Pump Module – 2W**



Source: Company, ICICI Direct Research

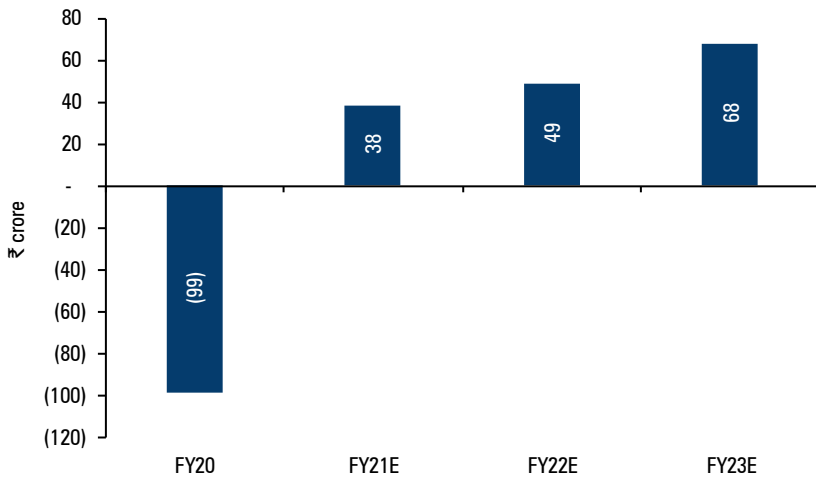
Exhibit 3: Revenue, EBITDA margin trend



We expect revenues to grow at a CAGR of 15.5% over FY21-23E with EBITDA margins seen improving to 12% in that timeframe on the back of higher contribution from technology intensive value added products, process automation, cost control measures and operating leverage benefits.

Source: Capitaline, ICICI Direct Research

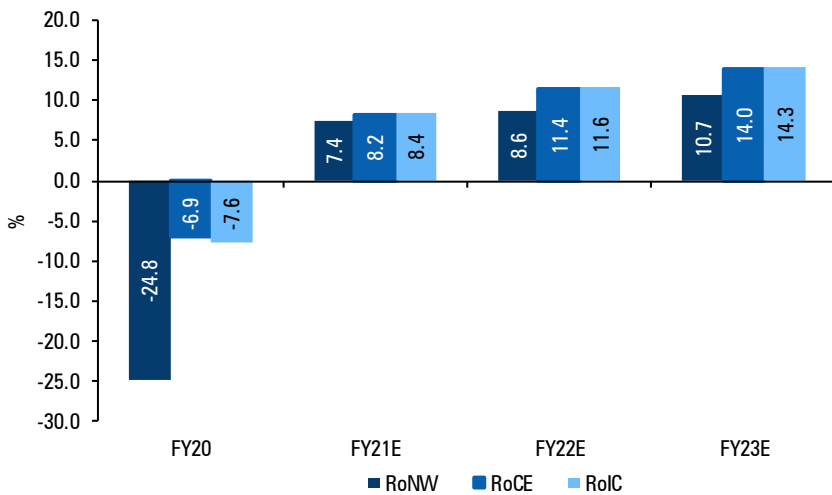
Exhibit 4: Profitability (PAT) trend



Post re-structuring and first positive PAT in last three years i.e. FY21E, PAT CAGR is expected to be at ~33% CAGR over FY21E-23E.

Source: Capitaline, ICICI Direct Research

Exhibit 5: Return ratios trend



Return ratios are seen turning investment grade starting FY22E with ~9% RoE & ~11% RoCE. These are further expected to improve to ~11% & ~14%, respectively, by FY23E

Source: Capitaline, ICICI Direct Research

## RATING RATIONALE

ICICI Direct endeavors to provide objective opinions and recommendations. ICICI Direct assigns ratings to its stocks according to their notional target price vs. current market price and then categorizes them as Buy, Hold, Reduce and Sell. The performance horizon is two years unless specified and the notional target price is defined as the analysts' valuation for a stock

Buy: > 15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: < -15%



Pankaj Pandey

Head – Research

[pankaj.pandey@icicisecurities.com](mailto:pankaj.pandey@icicisecurities.com)

ICICI Direct Research Desk,  
ICICI Securities Limited,  
1st Floor, Akruiti Trade Centre,  
Road No 7, MIDC,  
Andheri (East)  
Mumbai – 400 093  
[research@icicidirect.com](mailto:research@icicidirect.com)

## ANALYST CERTIFICATION

I/We, Shashank Kanodia, CFA, MBA (Capital Markets) and Jaimin Desai, CA, Research Analysts, authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

## Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products.

ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager and Research Analyst. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH000000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on [www.icicibank.com](http://www.icicibank.com).

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc. as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit [icicidirect.com](http://icicidirect.com) to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Retail Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Institutional Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances.

This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or beneficial ownership in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.