October 1, 2025

### WeWork India: Leading the Flexible Workspace Market...

About the Company: WeWork India, incorporated in 2017, promoted by Embassy Group, is India's largest flexible workspace operator by revenue.

Headquartered in Bengaluru, it has built a strong presence across major Tier 1 cities with 68 operational centres and a total legsable area of 7.67 msf. Its portfolio comprises ~94% or 7.07 msf of Grade A development. It currently manages over 1,14,077 desks

#### **Key Highlights:**

- WeWork is a leading premium flexible workspace operator in India and have been the largest operator by total revenue in the last three Fiscals. Among its Benchmarked Peers, it had 1.42 times the operational revenue and 2.45 times the Adjusted EBITDA of the next operator. Its average portfolio level revenue to rent multiple of 2.7 for FY25 exceeded industry average of 1.9 to 2.5, as per CBRE.
- According to the CBRE Report, the number of companies with over 10% of their office space being flexible is forecast to jump from 42% in Q4FY24 to 59% by 2026, and total flexible workspace stock ranging, between 82 to 86 msf by the end of 2024, is forecasted to grow to ~140 to 144 msf across Tier 1 cities by the end of 2027 at a CAGR of ~18% to 20%.
- It benefits from Embassy group's parentage, who has a portfolio of more than 85 msf in India, and is sponsor of Embassy REIT. The same gives it access to marquee buildings in Embassy group's office space portfolio and Embassy group's large tenants that seek additional, flexible workspace. It also benefits from its relationship with WeWork Global, a global flexible workspaces operator with ~600 wholly-owned and licensed locations in 35 countries.
- As at June 30, 2025, Grade A properties accounted for ~94% of its portfolio, or 7.07 msf. Its centres are located in Tier 1 cities in India - Bengaluru, Mumbai, Pune, Hyderabad, Gurugram, Noida, Delhi, and Chennai.

#### **Our View & Rating:**

- Its revenues/adjusted EBITDA has grown at a CAGR of ~22%/~48% over FY23-FY25.
- We assign **UNRATED** rating on WeWork India.

- History of proceedings initiated by Enforcement Directorate against Promoter & Chairman and SEBI against its group company.
- Bengaluru and Mumbai centres comprised ~66% of its net membership fees in Q1FY26.
- Top 10 landlords held ~34%/23% of total operational leasable area/ net membership fee in Q1FY26.

## wework

| IPO Details                    |                  |  |  |  |
|--------------------------------|------------------|--|--|--|
| Issue Details                  |                  |  |  |  |
| Issue opens                    | 03 Oct, 2025     |  |  |  |
| Issue closes                   | 07 Oct, 2025     |  |  |  |
| Issue size @Upper band         | ₹3000 crore      |  |  |  |
| QIB (Institutional share)      | 75% of issue     |  |  |  |
| Non Institutional share        | 15% of issue     |  |  |  |
| Retail share                   | 10% of issue     |  |  |  |
| Issue Type                     | book build issue |  |  |  |
| Price band (₹/share)           | ₹615-648         |  |  |  |
| Market Lot                     | 23 shares        |  |  |  |
| Face value                     | ₹ 10             |  |  |  |
| Bid Lot                        | 23 shares        |  |  |  |
| Listing Market Cap @Upper band | ₹ 8685 crore     |  |  |  |

#### Shareholding pattern Pre-Issue (%) Post-Issue (%) Promoters 41.7 76.2 Public 23.8 58.3 100 100 Total

#### Objects of the issue

Company will not receive any proceeds from the Offer -

- · Offer for Sale of 46,296,296 Equity
- Achieve the benefits of listing the Equity Shares on the Stock Exchanges.

#### Research Analyst

Ronald Siyoni Ronald.Siyoni@icicisecurities.com

Dilip Pandey Dilip.pandey@icicisecurities.com

### **Kev Financial Summary**

| Key Financials (₹ Crore) | FY23   | FY24   | FY25  | 2-Year CAGR (FY23-25) |
|--------------------------|--------|--------|-------|-----------------------|
| Revenues                 | 1,315  | 1,665  | 1,949 | 21.8%                 |
| Adjusted EBIDTA          | 191    | 340    | 421   | 48.4%                 |
| Adj. EBIDTA Margin (%)   | 14.6%  | 20.4%  | 21.6% |                       |
| Adjusted PAT             | (147)  | (136)  | 128   |                       |
| EPS (Rs.)                | (11.5) | (10.7) | 9.9   |                       |
| EV to Adj. EBIDTA (x)    | 47.2   | 26.7   | 21.1  |                       |
| RoNW (%)                 | NA     | NA     | 63.8  |                       |
| RoCE (%)                 | 30.3   | 54.1   | 37.5  |                       |

Source: RHP, ICICI Direct Research; Valuation at upper limit of price band i.e. ₹648.

PO Review

### **RATING RATIONALE**

ICICI Direct endeavours to provide objective opinions and recommendations. ICICI Direct assigns ratings to companies that are coming out with their initial public offerings and then categorises them as Subscribe, Subscribe for the long term and Avoid.

Subscribe: Apply for the IPO Avoid: Do not apply for the IPO

Subscribe only for long term: Apply for the IPO only from a long term investment perspective (>two years)



Pankaj Pandey

Head - Research

pankaj.pandey@icicisecurities.com

ICICI Direct Research Desk, ICICI Securities Limited, Third Floor, Brillanto House, Road No 13, MIDC, Andheri (East) Mumbai – 400 093 research@icicidirect.com

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Name of the Compliance officer (Research Analyst): Mr. Atul Agarwal Contact number: 022-40701000 E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Jeetu Jawrani Email address: headservicequality@icicidirect.com Contact Number: 18601231122

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