1 ICICI Direct

November 26, 2025

Consistent execution keeps the growth engine buzzing!

About the stock: KPIT Technologies Limited (KPIT), headquartered in Pune, is a pure-play automotive ER&D services company, focused on helping global OEMs and Tier 1 suppliers accelerate their transition toward SDVs. It has delivered ROE of 25%+ and ROCE of 30%+ over the last two FYs.

Q2FY26 Performance: KPIT reported revenues of US\$ 181 mn, up 1.8% QoQ/ 4.5% YoY USD (up 0.3% QoQ/ up 0.4% YoY in CC terms – although on an organic basis it de-grew 0.7% QoQ in USD terms/ 2.3% in CC terms. EBITDA margin came at 20.2%, up ~70 bps QoQ/ down ~30 bps YoY. PAT at ₹169 crore, down 1.6% QoQ/17% YoY.

Investment Rationale

- Strategic investments to fuel future growth: In Q2, organic revenues de-grew 0.7% QoQ USD/ 2.3% QoQ CC, where Caresoft (2 months consolidation) contributed 2.5% to QoQ growth. Caresoft acquisition, investment in helm.ai, & entry into adjacencies like micromobility & industrial verticals strengthen longterm capabilities for KPIT. KPIT saw a temporary US\$45mn impact from clients reprioritising spends in EV & middleware programs, mainly in the US & Asia & a little in Europe & US\$20mn cannibalisation impact because of transitioning from a service to holistic solution led selling (18% of revenue) model. Management expects a QoQ recovery in Q3 (flattish to +ve CC growth) & meaningful acceleration in Q4 leading to a stronger FY27 trajectory. Accordingly, we expect US\$ revenue to grow at a CAGR of 10.6% over FY25-28E.
- Operational efficiency boosts margin: EBITDA margin at 20.2%, was supported by operational efficiencies & INR depreciation, despite elevated onetime expenses and amortisation & finance costs w.r.t Caresoft consolidation. KPIT's strategic transition from services to end-to-end solutions and increased fixed-price contracts enhances delivery efficiency & profitability potential. While continued elevated amortization and finance costs w.r.t Caresoft along with increments (through Q3 & Q4) may weigh on near-term margins, management remains confident of maintaining ~21% EBITDA margins. We have baked in EBITDA margins of 20.7%/21.7%/21.8% in FY26E/FY27E/FY28E.
- Strong deal pipeline and improving client momentum: Despite muted organic growth, KPIT secured US\$ 232 mn in deal wins (+12% YoY). Notably, it won a multi-year, multi-domain US\$100 mn+ 3-year deal with a European OEM which shall ramp up over a couple of quarters from Q3. Management highlighted improving client sentiment & renewed traction in autonomous, cybersecurity, after sales diagnostics, and commercial vehicle programs. Strengthening demand from Europe, India and China, along with robust pipeline underpin revenue recovery and visibility into FY27.

Rating and Target Price

Given the growth triggers from Caresoft & N-dream consolidation & strategic deal ramp up, we maintain a positive view with a BUY rating, with target price of ₹1,400 (vs ₹1,500 earlier) at a multiple of 38x P/E on FY27E EPS.



Particulars	
Particulars	Amount
Market Cap (₹ Crore)	32,204
Total Debt (₹ Crore)	2
Cash & Invests (₹ Crore)	1,506
EV (₹ Crore)	30,700
52 week H/L	1563/1021
Equity capital (₹ Crore)	271.7
Face value (₹)	10.0
Shareholding pattern	

Shareholanig pattern										
	Dec-24	Mar-25	Jun-25	Sep-25						
Promoter	39.5	39.5	39.4	39.4						
FII	17.4	17.2	15.5	14.3						
DII	20.4	21.3	22.4	23.9						
Public	22.8	22.1	22.7	22.3						

Price Chart 2100 28000 1800 24000 1500 20000 1200 900 16000 600 12000 300 8000 0 Nov-25 -May-25 Nov-24 KPIT (LHS) Niftv (RHS)

Key risks

- Lower than anticipated synergies through M&A
- Lower than expected margins

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Key Financial Sum	mary							
₹ Crore	FY23	FY24	FY25	5 Year CAGR (FY20-25)	FY26E	FY27E	FY28E	3 Year CAGR (FY25-28E)
Net Sales	3,365	4,872	5,842	22.1	6,446	7,341	8,280	12.3
EBITDA	620	985	1,225	32.9	1,331	1,595	1,803	13.7
EBITDA Margin (%)	18.4	20.2	21.0		20.7	21.7	21.8	
Net Profit	381	581	755	38.8	753	992	1,175	15.9
EPS (₹)	14.0	21.8	30.7		27.6	36.5	43.2	
P/E	84.1	55.3	42.7		42.8	32.5	27.5	
RoNW (%)	23.1	27.1	25.9		22.0	24.3	24.6	
RoCE (%)	22.6	30.9	34.6		28.9	30.1	30.3	

Result Update

Performance highlights and outlook

- Revenue Performance: KPIT in Q2FY26 reported revenues of US\$ 181 mn, up 1.8% QoQ/ 4.5% YoY in USD terms (up 0.3% QoQ/ up 0.4% YoY in CC terms although on an organic basis it de-grew 0.7% QoQ in USD terms/ 2.3% in CC terms as Caresoft consolidated for 2 months, contributed 2.5% to QoQ growth).
- Vertical performance: Vertical wise, Passenger Vehicles (79% of the mix) de-grew by 1.3% QoQ/ grew 3.2% YoY whereas Commercial Vehicles (17% of the mix) saw a solid growth of 19.3% QoQ/ 9.6% YoY.
- **Geography performance**: Geography wise on a YoY basis, the growth was led by Europe (49% of the mix) and US (27% of the mix) which grew 5.4% and 4.2% followed by Asia (23% of the mix) which grew by 2.8% YoY.
- Margin performance: EBITDA for the quarter stood at 20.2%, up ~70 bps QoQ/ down ~30 bps YoY, supported by operational efficiency and INR depreciation, despite headwinds from elevated one-time expenses & amortisation (₹43 mn) and finance costs (₹47 mn) w.r.t Caresoft consolidation. KPIT's strategic transition from services to end-to-end solutions led model and increased fixed-price contracts enhances delivery efficiency and profitability potential. PAT for the quarter stood at ₹169 crore, down 1.6% QoQ/17% YoY. PAT this quarter was impacted by a ₹23 crore loss from Qorix JV due to license revenue lumpiness.
- Guidance/Aspiration: On the revenue front, management expects a sequential recovery from Q3 (flattish to +ve CC growth) and a meaningful acceleration in Q4 leading to a stronger FY27 trajectory. Management reiterated its target of sustaining 21%+ EBITDA margin, despite increments spread across Q3 & Q4.
- TCV/ deal wins: The company won a TCV of US\$ 232 mn, down 4% QoQ/ up 12% YoY. Notably, it won a multi-year, multi-domain US\$100 mn+ 3year deal with a European OEM which shall ramp up over a couple of quarters from Q3.
- Caresoft Italy entity & N-Dream will be integrated with KPIT Q3 onwards.
- Headcount: The headcount for the quarter stood at 12,879 employees, an
 addition of 334 employees QoQ. This included a reduction of about 500
 employees in the organic business, offset by the addition of around 800
 employees from the Caresoft acquisition. The company continues to hire
 talent in Al and related areas while rationalizing its workforce to address
 skill gaps and align with its evolving solution-oriented model.

Quarter Performance						
Particulars	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	Comments
						In CC terms, revenue was up 0.3% QoQ/ 0.4% YoY – although on an organic basis it de-grew 0.7%
Revenue (₹ crore)	1,587.7	1,471.4	7.9	1,538.8	3.2	QoQ in USD terms/ 2.3% in CC terms as Caresoft
						consolidated for 2 months, contributed 2.5% to QoQ growth.
Employee expenses	977.9	944.8	3.5	975.4	0.3	
Gross Margin	609.8	526.6	15.8	563.3	8.3	
Gross margin (%)	38.4	35.8	262 bps	36.6	180 bps	
Other expenses	289.2	224.9	28.6	263.4	9.8	
EBITDA	320.7	301.8	6.3	299.9	6.9	
						Management reiterated its target of sustaining
EBITDA Margin (%)	20.2	20.5	-31 bps	19.5	71 bps	21%+ EBITDA margin, despite increments spread across Q3 & Q4.
Depreciation & amortisation	74.7	56.1	33.2	62.9	18.8	
EBIT	246.0	245.7	0.1	237.0	3.8	
EBIT Margin (%)	15.5	16.7	-121 bps	15.4	9 bps	
Other income	7.3	41.7	-82.4	3.9	86.4	
PBT	253.3	287.4	-11.9	240.9	5.1	
Tax paid	61.5	79.4	-22.5	63.9	-3.8	
Share of profit/(loss) of Vand associate	-22.7	-4.3	429.0	-5.1	343.9	
PAT	169.1	203.7	-17.0	171.9	-1.6	

Source: Company, ICICI Direct Research

Change in Estin	nates									
	FY26E				FY27E			FY28E		
(₹ Crore)	Old	New 9	6 Change	Old	New 9	6 Change	Old	New	% Change	
Revenue (USD mn)	754	737	-2.2	870	834	-4.1	991	936	-5.6	
Revenue	6575	6446	-2.0	7657	7341	-4.1	8772	8280	-5.6	
EBITDA	1378	1331	-3.4	1651	1595	-3.4	1929	1803	-6.5	
EBITDA Margin (%)	21.0	20.7	-31 bps	21.6	21.7	17 bps	22.0	21.8	-21 bps	
PAT	851	753	-11.5	1075	992	-7.7	1282	1175	-8.4	
Diluted EPS (₹)	31.3	27.7	-11.5	39.55	36.5	-7.7	47.16	43.2	-8.4	

Source: Company, ICICI Direct Research

FY25

839.6

42.4

225.0

(172.0)

77.6

1,012.6

(243.8)

(284.7)

51.9

(476.6)

102.3

16.1

(192.8)

(42.4)

(116.7)

419.3

655.0

1,074.3

FY26E

753.0

64.3

290.2

(86.7)

(54.9)

965.9

86.7

(193.4)

(106.7)

(244.8)

(64.3)

(309.1)

550.1

1,074.3

1,624.4

FY27E

992.4

48.0

323.0

(100.8)

22.4

1,285.0

100.8

(220.2)

(119.5)

(326.5)

(48.0)

(374.5)

791.1

1,624.4

2,415.5

FY28E

40.0

343.3

(130.8)

23.5

1,450.8

130.8

(248.4)

(117.6)

(489.7)

(40.0)

(529.7)

803.5

2,415.5

3,219.0

0.0

1,174.8

FY24

598.5

54.8

195.8

(66.4)

(33.8)

749.0

15.5

(259.7)

(192.5)

(436.7)

29.9

42.2

(128.7)

(54.8)

(111.4)

200.8

454.2

655.0

Financial Summary

Exhibit 1: Profit and loss	statem	ent			₹ crore
(Year-end March)	FY24	FY25	FY26E	FY27E	FY28E
Total Revenues	4,872	5,842	6,446	7,341	8,280
Growth (%)	44.8	19.9	10.3	13.9	12.8
Employee Benefit Expense	3,112.0	3,699.3	4,042.8	4,590.0	5,203.9
Other Expenses	774.3	918.0	1,072.2	1,155.8	1,273.2
EBITDA	985	1,225	1,331	1,595	1,803
Growth (%)	58.8	24.4	8.7	19.8	13.0
Depreciation	195.8	225.0	290.2	323.0	343.3
Other Income	66.4	172.0	86.7	100.8	130.8
Interest	54.8	42.4	64.3	48.0	40.0
Share of profit/(loss) of joint venture and associate (net of tax)	(0.5)	2.8	(47.8)	(2.0)	16.0
PBT	800	1,133	1,016	1,323	1,566
Growth (%)	61.1	41.5	-10.3	30.3	18.4
Tax	201.9	292.9	262.7	330.8	391.6
PAT before Exceptional Items	599	840	753	992	1,175
Minority interest	4	-	-	-	-
Exceptional items	13	85	-	-	_
PAT after exceptional items	581	755	753	992	1,175
Growth (%)	52.5	29.8	-0.2	31.8	18.4
Diluted EPS	21.8	30.7	27.6	36.5	43.2
EPS (Growth %)	56.0	40.9	-10.1	32.1	18.4

arch)	FY24	FY25	FY26E	FY27E	FY28E	(₹ Crore)
es	4,872	5,842	6,446	7,341	8,280	Profit after tax
	44.8	19.9	10.3	13.9	12.8	Finance cost
						Depreciation
nefit Expense	3,112.0	3,699.3	4,042.8	4,590.0	5,203.9	Others
es	774.3	918.0	1,072.2	1,155.8	1,273.2	Change in working capital
	985	1,225	1,331	1,595	1,803	CF from operations
	58.8	24.4	8.7	19.8	13.0	Other Investments
	195.8	225.0	290.2	323.0	343.3	(Purchase)/Sale of FA
	66.4	172.0	86.7	100.8	130.8	Intangible Assets and goodwill
	54.8	42.4	64.3	48.0	40.0	CF from investing Activities
t/(loss) of joint	(0.5)	2.8	(47.8)	(2.0)	16.0	Inc / (Dec) in Equity Capital
ssociate (net of tax)	(0.5)	2.0	(47.0)	(2.0)	10.0	Inc/(Dec) in borrowings/lease liab
	800	1,133	1,016	1,323	1,566	Dividend & Dividend tax
	61.1	41.5	-10.3	30.3	18.4	Interest Paid on Loans
	201.9	292.9	262.7	330.8	391.6	NCI
xceptional Items	599	840	753	992	1,175	CF from Financial Activities
est	4	-	-	<u>-</u>	-	Net change in cash
ems	13	85	-	-	-	Opening cash
ceptional items	581	755	753	992	1,175	Closing cash
	52.5	29.8	-0.2	31.8	18.4	Source: Company, ICICI Direct Resear
	21.8	30.7	27.6	36.5	43.2	
%)	56.0	40.9	-10.1	32.1	18.4	
ny, ICICI Direct Resea	rch	•				

Source: Company	ICICI Direct Research

Exhibit 2: Cash flow statement

Exhibit 3: Balance Sheet								
(Year-end March)	FY24	FY25	FY26E	FY27E	FY28E			
Equity	271.2	271.7	271.7	271.7	271.7			
Reserves & Surplus	1,875	2,640	3,149	3,814	4,500			
Networth	2,146	2,912	3,420	4,086	4,771			
Total debt	44.74	1.53	1.53	1.53	1.53			
Minority Interest	17	-	-	-	-			
Other liabilities	560	476	476	476	476			
Source of funds	2,767	3,390	3,898	4,564	5,249			
Fixed assets	543	594	555	517	491			
CWIP	1	9	9	9	9			
Intangible assets	284	205	147	83	14			
Goodwill	1,146	1,173	1,173	1,173	1,173			
Non current investments	8	194	194	194	194			
Other non current assets	170	148	148	148	148			
Current Investments	86	238	238	238	238			
Cash & Bank Balance	771	1,268	1,818	2,609	3,413			
Inventories	90	85	93	106	120			
Debtors	749	755	795	905	1,021			
Other current assets	320	364	424	483	545			
Trade payables	240	178	212	241	272			
Other Current liabilities	1,161	1,465	1,485	1,660	1,844			
Application of funds	2,767	3,390	3,898	4,564	5,249			

Source: Company	ICICI	Direct Research

24 1.4 9.2 5.7 4.2	27.8 107.2 8.5	FY26E 27.7 125.7 9.0	36.5 150.2 12.0	FY28E 43.2 175.4
1.4 9.2 5.7	27.8 107.2 8.5	27.7 125.7	36.5 150.2	43.2
9.2 6.7	107.2	125.7	150.2	
9.2 6.7	107.2	125.7	150.2	
6.7	8.5			175.4
		9.0	12.0	
1.2	20 C		12.0	18.0
	39.6	59.7	88.8	118.3
0.2	21.0	20.7	21.7	21.8
1.9	12.9	11.7	13.5	14.2
56	47	45	45	45
18	11	12	12	12
7.1	25.9	22.0	24.3	24.6
).9	34.6	28.9	30.1	30.3
2.6	53.4	56.8	74.6	91.9
5.3	42.7	42.8	32.5	27.5
L.9	25.1	22.6	18.4	15.8
5.6	5.5	5.0	4.4	3.9
5.0	11.1	9.4	7.9	6.8
).4)	(0.5)	(0.6)	(0.7)	(0.8)
0.0	0.0	0.0	0.0	0.0
).9	0.8	0.9	0.9	0.9
).9	0.8	0.8	0.8	0.8
	0.2 1.9 56 18 7.1 0.9 2.6 5.3 1.9 5.6 5.0 0.4) 0.0 0.9	1.9 12.9 56 47 18 11 7.1 25.9 5.9 34.6 2.6 53.4 5.3 42.7 1.9 25.1 5.6 5.5 5.0 11.1 0.4) (0.5) 0.0 0.0 0.9 0.8	1.9 12.9 11.7 56 47 45 18 11 12 7.1 25.9 22.0 0.9 34.6 28.9 2.6 53.4 56.8 5.3 42.7 42.8 1.9 25.1 22.6 5.6 5.5 5.0 5.0 11.1 9.4 0.4) (0.5) (0.6) 0.0 0.0 0.0 0.9 0.8 0.9	1.9 12.9 11.7 13.5 56 47 45 45 18 11 12 12 7.1 25.9 22.0 24.3 0.9 34.6 28.9 30.1 2.6 53.4 56.8 74.6 5.3 42.7 42.8 32.5 1.9 25.1 22.6 18.4 5.6 5.5 5.0 4.4 5.0 11.1 9.4 7.9 0.4) (0.5) (0.6) (0.7) 0.0 0.0 0.0 0.0 0.9 0.8 0.9 0.9

Source: Company, ICICI Direct Research

ICICI Se	ecurities	l Retail	Research



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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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