

Crompton Greaves Consumer (CROGR)



CMP: ₹330 Target: ₹405 (23%) Target Period: 12 months

September 1, 2025

Leveraging brand strength for growth & profitability

About the stock: Crompton Greaves Consumer electricals (CGCE) is one of the leading fast moving electrical goods (FMEG) companies with presence in electrical consumer durables (ECD) i.e. ~76% of revenue which includes fans, pumps (residential and agri including solar pumps) and appliances (water heater, cooler, kitchen appliances). Lighting constitutes ~13% of the revenue and balance is consolidated from its 75% stake in Butterfly Gandhimathi.

With a legacy spanning over 85+ years and robust distribution backbone
of 2800+ distributors, 236,000+ retail touchpoints and over 860 service
centres, CGCE is well positioned to capitalize its network for existing
segments as well as provide a runway for its newer businesses to scale.

Investment Rationale

Well-established leadership across core categories; Expanding presence in new verticals: CGCE maintains a dominant position across multiple product categories, underpinned by strong brand equity, distribution network and execution capabilities. The company holds leadership position in both fans and residential pumps with a share of 25%+, and aims to reach double digit market share in Agripumps reflecting its sustained market leadership. Investment in couple of indigenous platforms i.e. Nucleus and Xtech to further strengthen its position. Ecom platforms serving a strong driver for appliance category where CGCE ranks #1 for water heaters and air coolers. Acquisition of Butterfly Gandhimathi Appliances (BG) marked CGCE's strategic expansion into the underpenetrated kitchen and small appliances segment. Company recently announced its foray into Solar rooftops having its addressable target market size of ~₹ 20,000 cr.

Poised for margin improvement: In fans, premiumisation driven by demand for energy efficient BLDC and smart fans shall aid ASP and margins. EBITDA margins are now inching closer to pre-BEE levels as the company has been taking steady price hikes. Despite continued margin pressure in lighting market led by commoditisation and price erosion; CGCE is delivering healthy performance through strategic product mix with focus on B2B vs B2C earlier which improved its margin trajectory. Turnaround in BG on track, focus now lays on phase 2 - targeting double-digit revenue growth and ~ 100 bps improvement in EBITDA margins in FY26E, leveraging distribution synergies with CGCE. New ventures and increasing focus on segments such as solar pumps, solar rooftops, kitchen appliances to contribute positively to overall margin profile.

Rating and Target Price

• CGCE has strong distribution network, brand identity and execution capabilities enabling it to achieve market leadership in most of its categories. Company remains net debt free while margin improvement and growth uptick shall aid return ratios improvement. Further government is taking steps to boost consumption through GST rationalisation and reforms in direct taxation. Thus, we assign BUY rating on the stock with an upward revision in target price at ₹ 405 valuing the stock at 37x PE on FY27E EPS.

Crompton

Particulars						
Particular	Amount					
Market cap (₹ crore)	21,245.0					
Total Debt (FY25) (₹ crore)	299.8					
Cash & Inves (FY25) (₹ crore)	1,074.2					
EV (₹ crore)	20,470.6					
52 Week H/L (₹)	484/301					
Equity Capital (₹ crore)	128.8					
Face Value(₹)	2.0					

Shareholding pattern							
	Sep-24	Dec-24	Mar-25	Jun-25			
Promoter	0.0	0.0	0.0	0.0			
FII	36.0	34.4	30.3	29.2			
DII	50.0	53.0	57.1	58.9			
Public	14.0	12.5	12.6	11.9			



- (i) Intensifying competition
- (ii) Underwhelming demand uptick

Research Analyst

Jaymin Trivedi Jaymin.trivedi@icicisecurities.com

Kirankumar Choudhary Kiran.choudhary @icicisecurities.com

Key Financial Summary								
(₹ crore)	FY22	FY23	FY24	FY25	3 Year CAGR (FY22-25)	FY26E	FY27E	2 Year CAGR (25-27E)
Net Sales	5394.1	6869.6	7312.8	7863.6	13%	8194.9	9133.4	7.8
EBITDA	769.4	770.5	713.7	888.2	5%	926.0	1059.5	9.2
EBITDA Margin (%)	14.3	11.2	9.8	11.3		11.3	11.6	
Net Profit	578.4	463.2	439.9	556.0	-1%	609.5	705.5	12.6
EPS (₹)	9.2	7.3	6.8	8.6		9.5	11.0	
P/E (x)	35.8	45.3	48.2	38.2		34.9	30.1	
RoE (%)	24.0	17.4	14.7	16.4		16.1	16.7	
RoCE (%)	16.2	17.6	15.9	18.8		19.1	19.8	

Source: Company, ICICI Direct Research



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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



Pankaj Pandey

Head - Research

pankaj.pandey@icicisecurities.com

ICICI Direct Research Desk, ICICI Securities Limited, Third Floor, Brillanto House, Road No 13, MIDC, Andheri (East) Mumbai – 400 093 research@icicidirect.com



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Name of the Compliance officer (Research Analyst): Mr. Atul Agarwal
Contact number: 022-40701000 E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Bhavesh Soni Email address: headservicequality@icicidirect.com Contact Number: 18601231122

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