ÚICICI Direct

December 18, 2025

Target Period: 12 months

Balanced growth underpins earnings visibility...

About the stock: Bank of Baroda is the third largest public sector bank with a global loan book of ~₹ 12.3 lakh crore, and strong operating metrics among PSBs.

The bank has a meaningful presence in international operations with its IVs and subsidiaries. ~17% of total business comes from overseas.

Investment Rationale

- Balanced growth with improving liabilities profile: Post slower business growth in 1HFY26, amid muted traction in corporate segment, credit momentum is expected to accelerate in H2FY26, supported by a strong sanction pipeline and seasonal pickup in disbursement. Overall, we expect credit growth to track system level at ~11-12% in FY26-28E, led by retail, MSME and selective corporate lending. Corporate sanctioned pipeline stands at ₹40,000 crore, while ₹25,000 crore is under process. Traction in retail segment remained robust (17.6% in Q2FY26); reduction in GST and 25 bps cut in repo rate is seen to aid continued momentum. Focus on garnering liabilities with granularity remaining intact is seen to support funding cost stability despite interim volatility owing to funding constraints
- Margin range bound in near term, earnings visibility driven by stability ahead: While margins faced compression in H1, anticipate a range-bound trend in Q3/Q4, with full benefit of repricing accruing from FY27E onwards. Amid recent 25 bps cut in reporate, margins are expected to remain rangebound but resilient, supported by a healthy RAM mix, calibrated deposit repricing and improving cost efficiencies. Thus, we expect margins to remain at 2.85-3% in FY26E, in-line with management guidance, with gradual recovery anticipated in FY27E as repricing benefit accrue.
- Asset quality remained resilient; buffer built ahead of ECL: Asset quality remained robust with GNPA/NNPA at 2.16%/0.57%, - multi-year low, supported by conservative underwriting and healthy recovery. Credit cost is expected to stay benign, creating earnings headroom and reducing volatility across cycles. Recovery run-rate is guided to remain steady at ₹700-750 crore per quarter. The bank created an additional ₹400 crore floating provision, taking the buffer to ₹1,000 crore, safeguard ahead of ECL framework. Further, management maintains broad guidance of GNPA<2%, credit cost <75 bps, slippages at 1-1.25%.

Rating and Target Price

- Strong RAM-led growth, healthier liabilities mix, and resilient asset quality are expected to support profitability. Credit growth is set to align with system levels, margins to remain stable and credit cost is expected to remain contained.
- Rolling over to FY28E, we value the bank at ~1x FY28E BV and revise our target to ₹340 (earlier ₹290). We upgrade rating from Hold to Buy.



Particulars	
Particulars	Amount
Market Capitalisation	₹ 1,48,806 crore
Networth	₹ 1,58,895 crore
52 week H/L	304 / 191
Face value	2.0
DII Holding (%)	18.9
FII Holding (%)	8.7
Shareholding patter	n
(in %) Dec-24 Mar-2	25 Jun-25 Sep-25

Sharenc	namy p	attern		
(in %)	Dec-24	Mar-25	Jun-25	Sep-25
Promoter	64	64	64	64
FII	9	9	8	9
DII	18	18	19	19
Others	9	9	9	8

Price Chart 30000 300 24000 250 18000 200 12000 100 6000 50 0 0 Dec-25 -Mar-25-Dec-24 Sep-25 Sepвов Nifty Index

Key risks

- (i) Elevated volatility in margin
- (ii) Lower than anticipated credit growth

Research Analyst

Vishal Narnolia vishal.narnolia@icicisecurities.com

Nivedita Choudhary Nivedita.choudhary@icicisecurities.com

Key Financial Summary

Key Financials (₹ Crore)	FY22	FY23	FY24	FY25	3 Year CAGR (FY22-FY25)	FY26E	FY27E	FY28E	3 Year CAGR (FY25-28E)
NII	32,621	41,356	44,722	45,659	11.9%	47,214	52,969	58,520	8.6%
PPP	22,389	26,864	30,965	32,435	13.2%	31,694	35,218	39,035	6.4%
PAT	7,272	14,110	17,789	19,581	39.1%	18,731	19,683	21,779	3.6%
ABV (₹)	140.1	173	202	252		286	322	360	
P/E	20.5	10.6	8.4	7.6		8.0	7.6	6.8	
P/ABV	2.1	1.7	1.4	1.1		1.0	0.9	8.0	
RoA	0.6	1.0	1.2	1.2		1.0	1.0	1.0	
RoE (%)	8.9	15.3	16.9	15.7		12.8	11.9	11.8	

Source: Company, ICICI Direct Research

Company Update



Financial Summary

Exhibit 1: Profit and loss statement					
(Year-end March)	FY25	FY26E	FY27E	FY28E	
Interest Earned	1,21,441.6	1,28,215.7	1,40,453.4	1,53,632.9	
Interest Expended	75,783.0	81,001.4	87,484.3	95,113.0	
Net Interest Income	45,658.7	47,214.3	52,969.1	58,520.0	
growth (%)	2.1	3.4	12.2	10.5	
Non Interest Income	16,647.3	17,135.3	18,098.7	19,508.2	
Net Income	62,306.0	64,349.5	71,067.8	78,028.2	
Employee cost	16,607.6	17,558.0	19,158.8	20,875.8	
Other operating Exp.	13,263.7	15,097.8	16,690.7	18,117.7	
Operating Income	32,434.6	31,693.8	35,218.3	39,034.7	
Provisions	5,980.3	6,718.8	8,974.1	9,996.6	
PBT	26,454.4	24,974.9	26,244.2	29,038.1	
Taxes	6,873.2	6,243.7	6,561.1	7,259.5	
Net Profit	19,581.1	18,731.2	19,683.2	21,778.6	
growth (%)	10.1	-4.3	5.1	10.6	
EPS	37.8	36.2	38.0	42.1	

Source: Company, ICICI Direct Research

Exhibit 2: Key ratios				
(Year-end March)	FY25	FY26E	FY27E	FY28E
No. of Equity Shares	517.8	517.8	517.8	517.8
EPS (₹)	37.8	36.2	38.0	42.1
BV (₹)	264.5	301.0	338.0	377.4
ABV (₹)	252.0	286.0	322.0	360.1
P/E	7.6	8.0	7.6	6.8
P/BV	1.1	1.0	0.9	0.8
P/ABV	1.1	1.0	0.9	0.8
Yields & Margins (%)				
Net Interest Margins	2.9	2.7	2.7	2.7
Yield on avg earning assets	7.7	7.3	7.3	7.2
Avg. cost on funds	5.0	4.8	4.8	4.7
Avg. Cost of Deposits	4.8	4.7	4.6	4.5
Yield on average advances	8.2	7.7	7.6	7.5
Quality and Efficiency (%)				
Cost / Total net income	47.9	50.7	50.4	50.0
Credit/Deposit ratio	82.2	83.5	84.6	84.7
GNPA	2.3	2.1	2.0	1.9
NNPA	0.5	0.6	0.6	0.5
RoE	15.7	12.8	11.9	11.8
RoA	1.2	1.0	1.0	1.0

Source: Company, ICICI Direct Research

Exhibit 3: Balance she	et			₹ crore
(Year-end March)	FY25	FY26E	FY27E	FY28E
Sources of Funds				
Capital	1,035.5	1,035.5	1,035.5	1,035.5
Reserves and Surplus	1,35,890.2	1,54,817.6	1,73,988.3	1,94,356.4
Networth	1,36,925.8	1,55,853.1	1,75,023.8	1,95,391.9
Deposits	14,72,034.8	16,16,848.3	17,85,428.3	19,91,604.9
Borrowings	1,23,716.2	1,29,528.2	1,35,783.7	1,42,520.0
Other Liab & Prov	48,570.6	50,999.1	53,549.1	56,226.6
Total	17,81,247.4	19,53,228.8	21,49,784.9	23,85,743.3
Application of Funds				
Fixed Assets	12,376.3	13,366.4	14,435.7	15,590.5
Investments	3,85,398.4	4,13,977.0	4,44,903.2	4,87,435.5
Advances	12,09,557.9	13,49,741.7	15,10,315.2	16,87,464.0
Other Assets	48,065.3	47,935.1	45,990.3	54,845.0
Cash with RBI & call money	1,25,849.5	1,28,208.6	1,34,140.5	1,40,408.3
Total	17,81,247.4	19,53,228.8	21,49,784.9	23,85,743.3

Source: Company, ICICI Direct Research

Exhibit 4: Growth ratios						
(Year-end March)	FY25	FY26E	FY27E	FY28E		
Total assets	12.3	9.7	10.1	11.0		
Advances	13.5	11.6	11.9	11.7		
Deposits	10.3	9.8	10.4	11.5		
Total Income	5.2	3.3	10.4	9.8		
Net interest income	2.1	3.4	12.2	10.5		
Operating expenses	5.7	9.3	9.8	8.8		
Operating profit	4.7	-2.3	11.1	10.8		
Net profit	10.1	-4.3	5.1	10.6		
Book value	22.0	13.8	12.3	11.6		
EPS	10.1	-4.3	5.1	10.6		

Source: Company, ICICI Direct Research



RATING RATIONALE

ICICI Direct endeavours to provide objective opinions and recommendations. ICICI Direct assigns ratings to its stocks according -to their notional target price vs. current market price and then categorizes them as Buy, Hold, Reduce and Sell. The performance horizon is two years unless specified and the notional target price is defined as the analysts' valuation for a stock

Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



Pankaj Pandey

Head – Research

pankaj.pandey@icicisecurities.com

ICICI Direct Research Desk, ICICI Securities Limited, Third Floor, Brillanto House, Road No 13, MIDC, Andheri (East) Mumbai – 400 093 research@icicidirect.com

ANALYST CERTIFICATION

I/We, Vishal Narnolia, MBA, Nivedita Choudhary, MBA, Research Analysts, authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products.

ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager and Research Analyst. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH00000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

Investments in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by Sebi and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk-free return to the investors.

Name of the Compliance officer (Research Analyst): Mr. Atul Agrawal

Contact number: 022-40701000 E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Jeetu Jawrani Email address: headserviceguality@icicidirect.com Contact Number: 18601231122

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Retail Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Institutional Research

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances.

This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

ICICI Securities Limited has not used any Artificial Intelligence tools for preparation of this Research Report