Tata Consumer Products Ltd. (TATGLO)



CMP: ₹ 1062

Target: ₹ 1,350 (27%)

Target Period: 12 months

July 24, 2025

Deflating tea prices to drive margins ahead

About the stock: Tata Consumer Products (TCPL) was formed with a vision to synergise, simplify and scale the principal consumer products interests of the Tata Group under one roof. Under the vision it has transformed itself from commodities tea/coffee business to high margins food and beverage business. TCPL's product portfolio includes tea, coffee, salt, pulses, spices, dry fruits, water, ready-to-drink (RTD), ready-to-cook (RTC), and breakfast cereals, snacks, and mini meals.

Q1FY26 performance: TCPL's consolidated revenues grew by 9.8% YoY to Rs.4,778.9 crore with India packaged beverages growing by 12% YoY and the food business (excluding acquisitions) growing by 14% YoY. India business underlying volume growth was 6.8% in Q1FY26 improved from 5.9% volume growth in Q4FY25. Gross margins decreased by 482bps YoY to 40.1% affected by higher tea prices and lower margins in non-branded business. EBITDA margins declined by 263 bps YoY to 12.7% in Q1FY26. EBIDTA decreased by 9% YoY to Rs.606.9 crore. PBT stood flat at Rs.520.4 crore due to lower interest cost. Adjusted PAT (adjusting for extra-ordinaries and amortisation cost of Capital and Organic Foods) stood at Rs.372.5 crore, grew by 9% YoY. Reported PAT grew by 15% YoY to Rs.373 crore.

Investment Rationale:

- Branded tea volumes to gradually improve, salt volume growing in midsingle digit: Domestic branded tea sales volume grew by just 1% in
 Q1FY26 due to tea price inflation leading to downtrading to low
 price/regional brands. Moderation in tea prices will reduce the pricing
 premium between branded tea and regional/un-branded players helping
 TCPL to witness gradual uptick in branded tea sales volume. Management
 has guided for 5-6% volume growth in the branded tea portfolio in the
 medium term. Salt revenues grew by 13% with sales volume growing by
 5%. Value added salt gaining strong traction growing by 31% and aiding
 in better mix. Salt portfolio volumes will continue to grow in mid-single
 digit in the near term.
- Growth businesses likely to get back to 30% growth trajectory in quarters ahead: Growth businesses grew by 7% in Q1FY26 impacted by 13% decline in revenues of NourishCo business (affected unseasonal rains in May,25) and flat sales in Capital Foods (affected by transitory issues). With pricing rejig in RTD portfolio in base and traction witnessed in the premium products, the company expects NourishCo revenue growth to come back to 25-30%. Issues related to capacity constraint, availability of smaller packs and supply of key inputs for Capital Foods is resolved and the growth will recover to 30% over the next nine months. Thus, Growth businesses are expected to grow by 30% in the coming quarters.
- EBIDTA margins to improve to 15-16% in H2FY26: North India tea prices are down by 13% and expected to further moderate on back of better tea crop. This will help branded tea gross margins to improve to 34-37% from current ~25%. This along with strong growth in Capital Foods and Organic foods (together having 50% gross margins) will lead to better mix adding to overall profitability. Thus, the management is confident of EBIDTA margins getting back to 15-16% by H2FY26.

Rating and Target Price

We expect TCPL revenues/EBIDTA/Adjusted PAT to grow at CAGR of 12%/16%/22% over FY25-27E. We recommend **Buy** with a **price target of Rs1,350** (valuing at 63x its FY25E EPS).

Key Financial Summary 2 year CAGR FY23 FY24 Key Financials (₹ Crore) FY25 FY26E FY27E (FY23-25) Revenues 13783.6 15205.9 17618.3 13.1 19856.1 22091.6 12.0 2479.4 2857.2 **EBIDTA** 1856.9 2284.1 15.6 3343.0 16.1 EBIDTA Margins(%) 15.0 14.1 Adjusted PAT 1193.0 1457.4 1377.0 1710.9 2119.0 24.1 EPS (Rs.) 12.1 14.7 13.9 17.3 21.4 PE (x) 82.1 69.4 76.3 61.4 49.6 EV to EBIDTA (x) 31.4 47.2 37.1 10.2 RoE (%) 7.8 9.5 8.2 8.6 RoCE (%) 8.0 8.5 7.9 8.8 10.5

BUY



| Particulars | |
|---------------------------------|------------|
| Particular | Amount |
| Market Capitalisation (₹ crore) | 1,05,085 |
| Debt (FY25) -₹ crore | 4,316 |
| Cash (FY25) - ₹ crore | 2,818 |
| EV (Rs crore) | 1,06,583 |
| 52 week H/L (₹) | 1248 / 884 |
| Equity capital (₹ crore) | 99.0 |
| Face value (₹) | 1.0 |

| Shareholding pattern | | | | | | | |
|----------------------|--------|--------|--------|--------|--|--|--|
| | Jun-24 | Sep-24 | Dec-24 | Mar-25 | | | |
| Promoters | 33.6 | 33.8 | 33.8 | 33.8 | | | |
| FII | 24.1 | 24.4 | 23.2 | 21.5 | | | |
| DII | 18.7 | 18.7 | 19.5 | 22.0 | | | |
| Others | 23.6 | 23.1 | 23.5 | 22.7 | | | |

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|---|--------|--------|--------|---------|--------|--------|----------|----------------------------------|
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| | Jul-22 | Jan-23 | Jul-23 | Jan-24 | Jul-24 | Jan-25 | Jul-25 - | |
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Key risks

- (i) Sustained inflation in the raw tea prices.
- (ii) Increase in competition from regional brands in tea and coffee segment.
- (iii) Slow scale-up in some of the recent acquisitions.

Research Analyst

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Q1FY26 - Key performance highlights

- TCPL's consolidated revenues grew by 9.8% YoY to Rs.4778.9 crore in Q1FY26 led by performance in tea and salt.
- India beverages grew by 8% YoY to Rs.1647 crore driven by price increases in branded tea portfolio. Packaged Beverages grew by 12% YoY to Rs.1283 crore aided by strong performance in coffee which grew by 67% YoY and witnessed 33% YoY growth in volumes. Packaged beverages volumes grew by 1% YoY in Q1FY26. The Ready-To-Drink (RTD) business witnessed modest volume growth of 3% impacted by the unseasonal rains in May,25 while revenues de-grew by 13% YoY to Rs.271 crore due to pricing reduction taken last year. Premium portfolio grew by 20% YoY while Tata Copper revenues grew by 11% YoY.
- India Foods grew by 14% YoY to Rs.1534 crore while volumes grew by 6% YoY in Q1FY26. Growth was aided by 13% YoY revenue growth and 5% YoY volume growth in Salts. Value added Salts is gaining strong traction on small base grew by 31% during the quarter. Tata Sampann maintained its strong growth momentum with 27% growth with new launches and innovations continuing to perform well. Dry Fruits and Cold Press oil are witnessing strong traction and generating revenues at annual run rate of Rs200crore each.
- Capital and Organic Foods business revenues were impacted by transitory issues. Capital Foods reported Rs.166 crore revenues while Organic Foods reported Rs.93 crore revenues. Combined gross margins stood at 50% in Q1FY26 and continue to be margin accretive for consolidated business
- International business reported 9% YoY (5% YoY constant currency) growth to Rs.1074 crore. UK revenues declined by 4% YoY coming off at a high base. US registered strong performance of 20% YoY growth aided by coffee and due to shift of promotional calendars by retailers, Canada recorded 7% YoY decline in revenues.
- Non-Branded business grew by 6% YoY in Q1FY26 to Rs.536 crore.
 Solubles grew by 5% YoY while Plantations grew by 11% YoY. As coffee prices declined from record highs, the realisation and profitability for the business was impacted during the quarter.
- Tata Starbucks reported 6% YoY growth in revenues. Same Store Growth remained positive except for May due to geopolitical disruptions. The company tempered the store growth with just 6 additions during the quarter.
- TCPL is focusing on expanding its omni-channel capabilities. Among channels, E-commerce (including quick-commerce) grew by 61% YoY while Modern Trade grew by 21% YoY. The company expanded its pharmacies distribution network to top 40 cities. On Vending machines, the company now has ~5000 machines installed while the management estimated 5% market share in the bean-to-cup market. TCPL now has a reach of 275mn households in India and distributes to 4.4mn retail outlets.
- Higher Tea prices and moderation in coffee realisation impacted the Gross Margins which declined by 482 bps YoY to 40.1%. EBITDA Margins stood at 12.7% for Q1FY26 declining by 263bps YoY. Inflated tea prices contributed to 160 bps decline in margins while the rest 90 bps decline was contributed by the decline in coffee realisations.
- Adjusted PAT (adjusting for extra-ordinaries and amortisation cost of Capital and Organic Foods) stood at Rs.372.5crore, growing by 9% YoY. Reported PAT grew by 15% YoY to Rs.373crore.

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Q1FY26 - Key conference call highlights

- Business Performance and Outlook
 - RTD segment was impacted by unseasonal rains. Volume growth was modest at 3% YoY but revenues declined by 13% YoY mainly due to pricing rejigs taken in Tata Gluco + last year (50% of the portfolio). The management reiterated that the pricing rejigs have now stabilised and coupled with low base and volume gains, it expects the RTD segment to bounce back from Q2FY26 and will grow close to 30% over the next 3 quarters.
 - Capital and Organic Foods impacted by transitory issues. Management reiterated that these are one-offs for the quarter as there were issues related to capacity where business was impacted by low supply in a high demand market. The company introduced Pack of 4 Noodles at Rs.80 while the market leader priced the same at Rs.60. The company adjusted the price to Rs.60 and also launched standalone packs at price of Rs10 and Rs15 which stocked out faster than expected. This led to shorter supply to the shelfs in a higher demand market. The business was also impacted by supply chain issues due to geopolitical tensions causing delay in supply of key imports.
 - On secondary sales, Capital and Organic foods delivered robust growth of 22% YoY and 32% respectively. Management retained the 30% YoY growth for the 3 quarters ahead as the transitory issues are largely addressed.
 - On International business, Management attributed the UK revenue decline to cycling in high base last year. US delivered robust growth through strong performance through coffee. Canada revenues were impacted by big box retailers such as Costco's shift in promotion timings.
- Tea and Coffee Performance and Outlook
 - Tea Prices were up 30% in FY25. The company has seen 13% YoY decline in prices in Q1FY26. Management expects another 10% correcting in the prices on back of expected good crop and improved supply during the period of July-August,25.
 - The company has already passed on 70% of the price increase in Tea to the consumers while the rest of the 30% which remained impacted the gross margins by 10%. Management expects the tea gross margins to recover in the range of 34-37% by Q3FY26 and also guided that rapid fall in prices may also translate to lower consumer prices ahead.
 - Tea crop is mirroring to 2023 crop season on the back of normal monsoon. The traction in tea buying is good but peak buying is expected in next 30 days.
 - Non-branded business was impacted by falling coffee prices resulting in high-cost inventory being sold at lower cost impacting the profitability.
 - The management said it expects one more quarter of pain in the coffee prices while it remains hedged for uncertainties. The company has taken a one-time mark to market charge in this quarter.
- Revenue, Volume and Margin Guidance
 - The management guided that EBITDA margins will track back to historical levels of 16% by late Q2FY26 or from Q3FY26 onwards.
 - The management expects mid-single digit volume growth in Tea translating to 6-8% value growth in the upcoming quarters once the prices stabilise and start declining.

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 The management retained the growth business growth outlook at 30% and also retained the revenue share to be at 30% (currently at 28%).

Others

- Ad Spends in Q1FY26 formed 6.9% of revenues which the management expects to trend higher to the tune of 7.5% in the upcoming quarters.
- The management reiterated the growth through omni-channel such as E-comm and Modern trade which grew by 61% and 21% YoY. In the food services, the management has started seeing traction with the company starting to receive tenders and successful activation of key accounts and large hotel chains. The management mentioned that the number of distributors on ground are well placed and with introduction of on ground sales personnel, the top-line impact should come up soon. The company has gone aggressive on vending machines with 5000 machines installed and having 5% share in bean-to-cup markets.

Revision in earnings estimates

We have broadly maintained our earnings estimates for FY26 and FY27 as moderating tea prices provides a view of better margin picture in the quarters ahead. Further likely recovery in the performance of growth business (28% of consolidated revenues) would help revenue growth to further improve in the coming quarter.

| Exhibit 1: Changes in headline estimates | | | | | | | | |
|--|---------|---------|-------|---------|---------|-------|--|--|
| (7 croro) | | FY26E | | | FY27E | | | |
| (₹ crore) | Old | New | % Chg | Old | New | % Chg | | |
| Net Revenues | 20003.0 | 19856.1 | -0.7 | 22218.1 | 22091.6 | -0.6 | | |
| EBIDTA | 2900.5 | 2857.2 | -1.5 | 3372.4 | 3343.0 | -0.9 | | |
| EBIDTA margin (%) | 14.5 | 14.4 | | 15.2 | 15.1 | | | |
| PAT | 1718.1 | 1710.9 | -0.4 | 2115.9 | 2119.0 | 0.1 | | |
| EPS (Rs.) | 17.4 | 17.3 | -0.6 | 21.4 | 21.4 | 0.1 | | |

Source: Company, ICICI Direct Research

| Exhibit 2: Key operating assump | tions | | | | |
|-----------------------------------|---------|----------|---------|---------|----------------------|
| Particulars | FY24 | FY25 | FY26E | FY27E | CAGR % (FY25-27E) |
| India beverage business (a+b+c) | 5416.0 | 6349.0 | 7106.0 | 7760.8 | 10.6 |
| YoY (%) | 7.2 | 17.2 | 11.9 | 9.2 | |
| Packaged beverage (a) | 4588.0 | 5139.0 | 5665.7 | 6008.5 | |
| YoY (%) | 3.6 | 12.0 | 10.3 | 6.1 | |
| Ready to Drink (RTD) (b) | 828.0 | 835.0 | 960.3 | 1152.3 | |
| YoY (%) | 33.3 | 8.0 | 15.0 | 20.0 | |
| Organic India (C) | 0.0 | 375.0 | 480.0 | 600.0 | |
| YoY (%) | _ | <u>-</u> | 28.0 | 25.0 | |
| India Foods (d + e) | 4314.0 | 5194.0 | 6168.9 | 7367.7 | 19.1 |
| YoY (%) | 17.7 | 20.4 | 18.8 | 19.4 | |
| India Foods - Foods & Sampann (d) | 4230.0 | 4395.0 | 5186.1 | 6119.6 | |
| YoY (%) | 15.4 | 3.9 | 18.0 | 18.0 | |
| Capital Foods (e) | 84.0 | 799.0 | 982.8 | 1248.1 | |
| YoY (%) | - | - | 23.0 | 27.0 | |
| International business | 3925.0 | 4215.1 | 4480.4 | 4673.2 | 5.3 |
| YoY (%) | 9.4 | 7.4 | 6.3 | 4.3 | |
| Non-branded & Others | 1550.8 | 1909.9 | 2100.8 | 2289.9 | 9.5 |
| YoY (%) | 4.9 | 23.2 | 10.0 | 9.0 | |
| Total Revenues | 15205.8 | 17668.0 | 19856.1 | 22091.6 | 11.8 |
| YoY (%) | 10.3 | 16.2 | 12.4 | 11.3 | |



| Exhibit 3: Q1FY26 consolidated | result sno | | | | |
|--|------------|--------|-----------|----------|-----------|
| Par+A3:F18ticulars | Q1FY26 | Q1FY25 | Y-o-Y (%) | Q4FY25 C | Q-o-Q (%) |
| Total Revenue | 4778.9 | 4352.1 | 9.8 | 4608.2 | 3.7 |
| Raw material cost | 2862.7 | 2397.4 | 19.4 | 2676.5 | 7.0 |
| Employee cost | 385.6 | 345.0 | 11.8 | 343.6 | 12.2 |
| Other expenses | 923.6 | 942.3 | -2.0 | 967.1 | -4.5 |
| Total operating cost | 4172.0 | 3684.7 | 13.2 | 3987.3 | 4.6 |
| Operating profit | 606.9 | 667.4 | -9.1 | 621.0 | -2.3 |
| Other income | 41.2 | 39.2 | 5.1 | 56.5 | -27.1 |
| Interest & other financial cost | 33.8 | 93.6 | -63.9 | 40.0 | -15.6 |
| Depreciation | 93.9 | 93.0 | 1.0 | 98.1 | -4.2 |
| Profit Before Tax | 520.4 | 520.0 | 0.1 | 539.4 | -3.5 |
| Tax | 133.3 | 152.4 | -12.6 | 127.9 | 4.2 |
| Minority Interest (MI)/ Profit from associates | -14.7 | -24.9 | -41.0 | -58.4 | -74.8 |
| Adjusted PAT after MI | 372.5 | 342.6 | 8.7 | 353.2 | 5.5 |
| Extra-ordinary items | -40.7 | -53.4 | - | -4.4 | - |
| Reported PAT | 331.8 | 289.3 | 14.7 | 348.7 | -4.9 |
| Adjusted EPS (Rs.) | 3.9 | 3.9 | 1 | 4.2 | -6 |
| Margins | Q4FY25 | Q4FY24 | bps | Q3FY25 | bps |
| GPM (%) | 40.1 | 44.9 | -482 | 41.9 | -182 |
| OPM (%) | 12.7 | 15.3 | -263 | 13.5 | -77 |
| NPM (%) | 8.1 | 8.4 | -34 | 8.9 | -83 |
| Tax rate (%) | 25.6 | 29.3 | -370.9 | 23.7 | 190 |

Source: Company, ICICI Direct Research

| Exhibit 4: Q1FY26 segmental revenues (₹ crore) | | | | | | |
|--|--------|--------|-----------|-----------|---------|--|
| Particular | Q1FY26 | Q1FY25 | Y-o-Y (%) | Q4FY25 Q- | o-Q (%) | |
| India Business | 3125.7 | 2815.1 | 11.0 | 2936.7 | 6.4 | |
| International Business | 1145.2 | 1046.4 | 9.4 | 1193.7 | -4.1 | |
| Total branded business | 4270.9 | 3861.5 | 10.6 | 4130.4 | 3.4 | |
| Non-branded business | 535.8 | 500.6 | 7.0 | 500.6 | 7.0 | |
| Total | 4778.9 | 4352.1 | 9.8 | 4608.2 | 3.7 | |

Source: Company, ICICI Direct Research

| Exhibit 5: Q1FY26 segmental PBIT (₹ crore) | | | | | | |
|--|--------|--------|-----------|----------|----------|--|
| Particular | Q1FY26 | Q1FY25 | Y-o-Y (%) | Q4FY25 Q | -o-Q (%) | |
| India Business | 290.3 | 325.8 | -10.9 | 241.6 | 20.1 | |
| International Business | 154.6 | 175.5 | -12.0 | 157.3 | -1.7 | |
| Total branded business | 444.8 | 501.3 | -11.3 | 398.9 | 11.5 | |
| Non-branded business | 64.5 | 96.1 | -32.8 | 112.0 | -42.4 | |
| Total revenue | 509.4 | 597.4 | -14.7 | 510.9 | -0.3 | |

Financial summary

| Exhibit 6: Profit and loss sto | tement | | | ₹ crore |
|---|---------|---------|---------|---------|
| (Year-end March) | FY24 | FY25 | FY26E | FY27E |
| Total Operating Income | 15205.9 | 17618.3 | 19856.1 | 22091.6 |
| Growth (%) | 10.3 | 15.9 | 12.7 | 11.3 |
| Raw Material Expenses | 8563.9 | 10069.3 | 11288.2 | 12415.5 |
| Gross Profit | 6641.9 | 7549.0 | 8567.9 | 9676.1 |
| Gross Profit Margins (%) | 43.7 | 42.8 | 43.2 | 43.8 |
| Employee Expenses | 1258.6 | 1430.1 | 1630.3 | 1793.3 |
| Advertisement expenses | 988.4 | 1233.3 | 1389.9 | 1590.6 |
| Other Expenditure | 2110.9 | 2406.3 | 2690.5 | 2949.2 |
| Total Operating Expenditure | 12921.8 | 15139.0 | 16998.9 | 18748.7 |
| EBITDA | 2284.1 | 2479.4 | 2857.2 | 3343.0 |
| Growth (%) | 23.0 | 8.5 | 15.2 | 17.0 |
| Interest | 129.8 | 290.2 | 209.9 | 142.6 |
| Depreciation | 377.2 | 380.7 | 389.7 | 415.2 |
| Other Income | 245.6 | 193.3 | 199.4 | 223.3 |
| PBT | 2022.8 | 2001.7 | 2456.9 | 3008.4 |
| Less Tax | 479.8 | 531.5 | 696.0 | 839.4 |
| Adjusted PAT | 1543.0 | 1470.2 | 1760.9 | 2169.0 |
| Growth (%) | 26.5 | -4.7 | 19.8 | 23.2 |
| Minority Interest/Profit or loss from Associates | -85.6 | -93.2 | -50.0 | -50.0 |
| Adjusted PAT (after MI & share of profit from associates) | 1457.4 | 1377.0 | 1710.9 | 2119.0 |
| Exceptional item - gain / (loss) | -242.0 | -89.9 | -162.8 | -162.8 |
| Reported PAT | 1215.4 | 1287.1 | 1548.1 | 1956.2 |
| Growth (%) | -8.0 | 5.9 | 20.3 | 26.4 |
| EPS (Adjusted) | 14.7 | 13.9 | 17.3 | 21.4 |

| Exhibit 7: Cash flow statem | ent | | | ₹ cror |
|---|---------|---------|---------|---------|
| (Year-end March) | FY24 | FY25 | FY26E | FY27E |
| Profit/(Loss) after taxation | 1297.4 | 1276.9 | 1561.5 | 1945.7 |
| Add: Depreciation & Amortization | 377.2 | 380.7 | 389.7 | 415.2 |
| Add:Other income | 245.6 | 193.3 | 199.4 | 223.3 |
| Net Increase in Current Assets | 67.9 | -1624.2 | -547.8 | -792.3 |
| less: 'Net Increase in Current Liabilitie | -427.8 | -759.0 | -388.3 | -472.6 |
| CF from Operating activities | 2415.8 | 985.7 | 1991.2 | 2264.6 |
| Investments & Bank bal | 1685.1 | 238.0 | -125.9 | -168.2 |
| (Purchase)/Sale of Fixed Assets | -766.2 | -489.0 | -333.2 | -250.0 |
| Intangible assets& goodwill | -5793.6 | -2028.9 | 0.0 | 0.0 |
| Others | 0 | 0 | 0 | 0 |
| CF from Investing activities | -4874.6 | -2279.9 | -459.1 | -418.2 |
| (inc)/Dec in Loan | 3482.5 | -1155.0 | -1000.0 | -1200.0 |
| Change in equity & reserves | -494.6 | 3325.1 | -171.1 | -169.9 |
| Dividend paid | -738.4 | -841.1 | -791.6 | -791.6 |
| Deferred tax liability & others | 990.4 | 371.4 | 20.5 | 22.5 |
| CF from Financing activities | 3239.8 | 1700.4 | -1942.2 | -2138.9 |
| Net Cash Flow | 780.9 | 406.2 | -410.1 | -292.5 |
| Cash and Cash Equivalent | 1538.8 | 2319.8 | 2725.9 | 2315.8 |
| Cash | 2319.8 | 2725.9 | 2315.8 | 2023.3 |
| Free Cash Flow | 1649.6 | 496.7 | 1658.0 | 2014.6 |

Source: Company, ICICI Direct Research

Source: Company, ICICI Direct Research

| Exhibit 8: Balance sheet | | | | ₹ crore |
|------------------------------------|---------|---------|---------|---------|
| (Year-end March) | FY24 | FY25 | FY26E | FY27E |
| Equity Capital | 95.3 | 99.0 | 99.0 | 99.0 |
| Reserve and Surplus | 15961.5 | 19902.1 | 20658.7 | 21823.3 |
| Total Shareholders funds | 16056.8 | 20001.1 | 20757.6 | 21922.2 |
| Minority Interest | 1379.3 | 1389.2 | 1430.9 | 1473.8 |
| Total Debt | 5471.2 | 4316.1 | 3316.1 | 2116.1 |
| Deferred Tax Liability | 1795.2 | 2187.38 | 2187.38 | 2187.38 |
| Long-Term Provisions | 225.7 | 204.9 | 225.4 | 247.9 |
| Total Liabilities | 24928.2 | 28098.7 | 27917.4 | 27947.5 |
| Gross Block - Fixed Assets | 4333.7 | 4410.3 | 4760.3 | 5010.3 |
| Accumulated Depreciation | 1850.6 | 1836.1 | 2225.9 | 2641.1 |
| Net Block | 2483.1 | 2574.1 | 2534.4 | 2369.1 |
| Capital WIP | 189.6 | 206.8 | 190.0 | 190.0 |
| Fixed Assets | 2672.7 | 2780.9 | 2724.4 | 2559.1 |
| Goodwill & Other intangible assets | 16660.1 | 18689.0 | 18689.0 | 18689.0 |
| Investments | 846.7 | 890.0 | 907.8 | 926.0 |
| Inventory | 2769.4 | 3599.9 | 3808.0 | 4236.7 |
| Debtors | 896.8 | 869.8 | 979.2 | 1089.4 |
| Other Current Assets | 944.2 | 1586.8 | 1745.5 | 1920.0 |
| Loans & Advances | 538.1 | 716.1 | 787.7 | 866.5 |
| Cash | 2319.8 | 2725.9 | 2315.8 | 2023.3 |
| Bank balance / Current investments | 373.3 | 91.9 | 200.0 | 350.0 |
| Total Current Assets | 7841.5 | 9590.5 | 9836.3 | 10486.1 |
| Creditors | 2707.2 | 3508.4 | 3862.4 | 4297.3 |
| Provisions | 163.0 | 150.2 | 165.2 | 181.7 |
| Other Current Liabilities | 222.6 | 193.2 | 212.5 | 233.7 |
| Total Current Liabilities | 3092.7 | 3851.8 | 4240.1 | 4712.7 |
| Net Current Assets | 4748.7 | 5738.7 | 5596.2 | 5773.4 |
| Application of Funds | 24928.2 | 28098.7 | 27917.4 | 27947.5 |

| Exhibit 9: Key ratios | | | | |
|---------------------------|-------|-------|-------|-------|
| (Year-end March) | FY24 | FY25 | FY26E | FY27E |
| Per share data () | | | | |
| Adjusted EPS | 14.7 | 13.9 | 17.3 | 21.4 |
| Cash EPS | 20.2 | 18.7 | 21.7 | 26.1 |
| BV per share | 168.5 | 202.1 | 209.8 | 221.5 |
| Operating Ratios (%) | | | | |
| Gross Profit Margins | 43.7 | 42.8 | 43.2 | 43.8 |
| ОРМ | 15.0 | 14.1 | 14.4 | 15.1 |
| Adjusted PAT Margins | 9.6 | 7.8 | 8.6 | 9.6 |
| Asset Turnover (x) | 1.4 | 1.5 | 1.6 | 1.8 |
| Return Ratios (%) | | | | |
| RoE | 9.5 | 8.2 | 8.6 | 10.2 |
| RoCE | 8.5 | 7.9 | 8.8 | 10.5 |
| RoCE (excluding goodwill) | 16.1 | 14.6 | 11.9 | 14.2 |
| Valuation Ratios (x) | | | | |
| P/E | 69.4 | 76.3 | 61.4 | 49.6 |
| EV / EBITDA | 47.2 | 43.0 | 37.1 | 31.4 |
| EV / Net Sales | 7.1 | 6.0 | 5.3 | 4.7 |
| Market Cap / Sales | 6.9 | 6.0 | 5.3 | 4.8 |
| Price to Book Value | 6.3 | 5.3 | 5.1 | 4.8 |
| Solvency Ratios | | | | |
| Debt / EBITDA | 2.4 | 1.7 | 1.2 | 0.6 |
| Debt / Equity | 0.3 | 0.2 | 0.2 | 0.1 |
| Inventory days | 66 | 75 | 70 | 70 |
| Debtor days | 22 | 18 | 18 | 18 |
| Creditor days | 65 | 73 | 71 | 71 |
| WC Days | 23 | 20 | 17 | 17 |



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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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